PIPER SANDLER

Monthly Asset & Wealth Management Report

February 2024 | Piper Sandler Financial Services Investment Banking

Aaron Dorr

Managing Director, Group Head Tel: +1 212 466-7734 Email: Aaron.Dorr@psc.com

Christopher Browne

Managing Director Tel: +1 212 466-7735 Email: Chris.Browne@psc.com

Amit Jain

Managing Director Tel: +1 212 466-7867 Email: Amit.Jain@psc.com

Cameron Hoerner

Director Tel: +1 212 466-7745 Email: Cameron.Hoerner@psc.com

Asset & Wealth Management Market Pulse

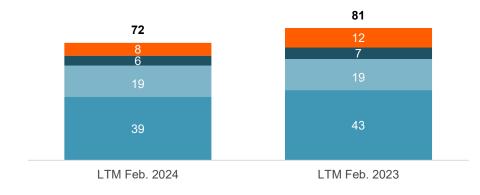
	Мо	nth	Last Twelve Months		
	February 2024	January 2024	February 2024	February 2023	
Global Asset Management Transaction Activity					
Number of Transactions					
Traditional Managers	4	4	29	34	
Alternative Managers	7	5	72	81	
Wealth Managers	9	27	269	287	
Total Transactions	20	36	370	402	
AUM Transacted (\$ in Billions)	\$343	\$259	\$2,264	\$1,424	
U.S. Long-Term Retail Fund Net Flows Activity (\$ in Billions)				
Equity					
Active Mutual Funds	(\$26.8)	(\$41.9)	(\$446.6)	(\$428.4)	
ETFs & Passive Mutual Funds	\$38.7	\$36.5	\$427.5	\$336.1	
Fixed Income					
Active Mutual Funds	\$25.7	\$27.6	(\$21.3)	(\$469.1)	
ETFs & Passive Mutual Funds	\$26.9	\$24.9	\$274.0	\$249.8	
Publicly-Traded Asset Manager Metrics					
Median Stock Price Return					
U.S. Traditionals	4.5%	(2.2%)	5.6%	(5.5%)	
U.S. Alternatives	7.1%	0.0%	39.9%	(5.2%)	
Median Forward P/E Multiples					
U.S. Traditionals	11.3x	11.3x	11.3x	12.7x	
U.S. Alternatives	19.6x	17.5x	19.6x	13.9x	

Compari	son to Prie	or Period
Increase	Equal	Decrease

Transaction Highlights: Asset Management

- (2/2/24) Guardian Capital Group, a Canada-based asset manager, agreed to acquire Sterling Capital Management, a traditional asset manager with product offerings across fixed income, active equity, and multi-asset solutions (\$76B AUM) from Truist Financial Corporation
 - The transaction included a \$70M upfront payment and future earn-out incentives to purchase 100% of Sterling's equity
- (2/5/24) Investcorp's Strategic Capital Group made a strategic growth investment in Banner Ridge Partners, a private equity manager offering primary, secondary, and co-investment solutions (\$7.3B AUM)
- (2/6/24) Amundi, a France-based asset manager, agreed to acquire Alpha Associates, a Switzerland-based private markets manager with solutions across private equity, private debt, infrastructure, and venture capital (\$9.2B AUM)
 - Amundi will pay a maximum of \$377M split between two growth-based earnout payments of up to \$172M and \$205M
- (2/8/24) Funds managed by General Atlantic agreed to acquire a minority stake in Partners Capital, a global outsourced investment office (\$50B AUM)
- (2/9/24) TA Associates acquired PMA Financial Network, an investment advisory firm serving municipalities and local government entities (\$43B AUM / AUA)
- (2/12/24) AGF, a Canada-based alternative asset manager, acquired a 25% stake in New Holland Capital, an alternative manager focused on absolute return strategies (\$5.0B AUM)
 - The investment was made in the form of a convertible note with the option for AGF to increase its ownership over time
- (2/27/24) Hunter Point Capital agreed to make a strategic minority investment in Pretium, a specialist alternatives manager focused on U.S. residential real estate, residential credit, and corporate credit (\$50B AUM)

Alternative Asset Management Update



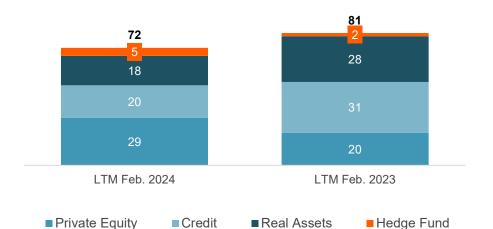
Alternatives M&A Activity by Acquirer Type



of Funds Raised by Asset Class (LTM Feb. 2024)

	# of Funds Raised				
	LTM Feb. 2024	LTM Feb. 2023			
Private Equity	930	1,401			
Venture Capital	1,137	2,044			
Private Debt	198	275			
Real Estate	456	754			
Infrastructure / Natural Resources	99	147			

Alternatives M&A Activity by Target Type



Real Assets

\$ Raised by Asset Class (LTM Feb. 2024)

Credit

\$ Billions	\$ Raised				
	LTM Feb. 2024	LTM Feb. 2023			
Private Equity	\$799	\$648			
Venture Capital	114	214			
Private Debt	207	213			
Real Estate	167	193			
Infrastructure / Natural Resources	122	139			

Hedge Fund

Alternative Asset Management Update (cont'd)

15 Largest Alternatives Fund Closes (Feb. 2024)

	Asset Class	Close	Close
Fund	(Strategy)	Date	Size
1 EQT X	Private Equity (Buyout)	2/27/24	\$23,821
2 CVC Capital Partners Asia Pacific VI	Private Equity (Buyout)	2/21/24	6,800
3 Crow Holdings Realty Partners X	Real Estate (Value Added)	2/21/24	3,100
4 Secondary Opportunities Fund V	Private Equity (Secondaries)	2/9/24	3,000
5 Atlantic Park Strategic Capital Fund II	Private Debt (Special Situations)	2/16/24	2,700
6 GGI Senior Infrastructure Debt III	Infrastructure / Nat. Resources	2/15/24	2,154
7 Spark Capital Growth Fund V	Private Equity (Growth)	2/29/24	1,540
8 Ancala Infrastructure Fund III	Infrastructure / Nat. Resources	2/6/24	1,509
9 Axcel VII	Private Equity (Buyout)	2/29/24	1,403
10 Epiris Fund III	Private Equity (Buyout)	2/12/24	1,318
11 Verdane Edda III	Private Equity (Buyout)	2/26/24	1,191
12 American Landmark Fund IV	Real Estate (Value Added)	2/2/24	1,040
13 Pretium Residential Acquisition Fund	Real Estate (Core)	2/14/24	1,000
14 Coalesce Capital Fund I	Private Equity (Buyout)	2/7/24	900
15 Dunes Point Capital III	Private Equity (Buyout)	2/28/24	800

15 Largest Alternatives Fund Closes (LTM Feb. 2024)

Asset Class	Close	Close
(Strategy)	Date	Size
Real Estate (Opportunistic)	4/11/23	\$30,400
Private Equity (Buyout)	7/20/23	28,907
Infrastructure / Nat. Resources	12/1/23	28,000
Private Equity (Buyout)	2/27/24	23,821
Private Equity (Buyout)	8/23/23	23,550
Private Equity (Secondaries)	12/31/23	22,700
Private Equity (Buyout)	7/15/23	20,000
Private Equity (Buyout)	3/8/23	17,730
Private Equity (Growth)	10/10/23	17,300
Private Equity (Buyout)	6/15/23	16,500
Private Equity (Buyout)	9/30/23	14,800
Private Equity (Buyout)	1/9/24	14,526
Private Equity (Buyout)	1/9/24	14,526
Private Equity (Secondaries)	9/20/23	14,200
Private Equity (Buyout)	1/11/24	14,000
	(Strategy) Real Estate (Opportunistic) Private Equity (Buyout) Infrastructure / Nat. Resources Private Equity (Buyout) Private Equity (Secondaries)	(Strategy)DateReal Estate (Opportunistic)4/11/23Private Equity (Buyout)7/20/23Infrastructure / Nat. Resources12/1/23Private Equity (Buyout)2/27/24Private Equity (Buyout)8/23/23Private Equity (Secondaries)12/31/23Private Equity (Buyout)3/8/23Private Equity (Buyout)3/8/23Private Equity (Buyout)3/8/23Private Equity (Buyout)3/8/23Private Equity (Buyout)6/15/23Private Equity (Buyout)9/30/23Private Equity (Buyout)1/9/24Private Equity (Buyout)1/9/24Private Equity (Buyout)1/9/24Private Equity (Secondaries)9/20/23

5 Largest Funds Raised by Asset Class (Feb. 2024)

		ivate Equity	Close	Close
	Fund	Fund Manager	Date	Size
1	EQT X	EQT	2/27/24	\$23,82
2	CVC Capital Partners Asia Pacific VI	CVC	2/21/24	6,800
3	Secondary Opportunities Fund V	StepStone	2/9/24	3,000
4	Spark Capital Growth Fund V	Spark Capital	2/29/24	1,540
5	Axcel VII	Axcel	2/29/24	1,403
	Р	rivate Debt		
			Close	Close
	Fund	Fund Manager	Date	Size
	Atlantic Park Strategic Capital Fund II	General Atlantic	2/16/24	1 1 -
	Aquatine V	Lakemore Partners	2/8/24	
	Short-Term Lending	BEKA Finance	2/1/24	
	Alternative Yield Fund	Fort Point Capital Partners	2/20/24	145
5	Alternative Yield Fund II	Fort Point Capital Partners	2/20/24	54
	F	Real Estate		
			Close	Close
	Fund	Fund Manager	Date	Size
	Crow Holdings Realty Partners X	Crow Holdings Capital	2/21/24	
_	American Landmark Fund IV	American Landmark Apartments	2/2/24	
3	Pretium Residential Acquisition Fund	Pretium Partners	2/14/24	1,000
4	Raith Real Estate Fund III	Raith Capital Partners	2/12/24	539
5	Local: Residential Turnkey Venture I	Local Residential	2/23/24	427
	Infrastructu	re / Natural Resources		
			Close	Close
	Fund	Fund Manager	Date	Size
	GGI Senior Infrastructure Debt III	Generali Investments	2/15/24	1 1 -
2	Ancala Infrastructure Fund III	Ancala Partners	2/6/24	1,509
3	Andera Smart Infra	Andera Partners	2/28/24	252
4	Trail Ridge Power	Trail Ridge Power	2/21/24	152
	Ve	nture Capital		
			Close	Close
	Fund	Fund Manager	Date	Size
1	Spark Capital VIII	Spark Capital	2/29/24	· ·
	NIO Capital RMB Fund II	NIO Capital	2/5/24	
2	Inspired Capital Partners III	Inspired Capital Partners	2/28/24	
2 3		Scion Life Sciences	2/7/24	310
2 3	Scion Life Sciences Fund I	Scion Life Sciences	2/1/24	310

Transaction Highlights: Wealth Management

- (2/6/24) Charlesbank Capital Partners entered into a strategic partnership with Perspective Financial Group, a U.K.-based wealth management platform (\$10B AUM). CBPE Capital exited its majority stake investment as part of the transaction
- (2/15/24) **Pathstone** agreed to acquire **Crestone Capital**, a Colorado-based wealth manager (\$3.0B AUM)
- (2/22/24) Allianz X, an investment arm of global insurer Allianz, and Constellation Wealth Capital agreed to make a strategic investment in AITi Global, a global wealth and alternatives manager (\$69B AUM / AUA)
 - Allianz X will invest up to \$300M through a combination of \$110M in newly issued Class A Common Stock, \$140M newly issued Series A Convertible Preferred Stock, and an option to invest an additional \$50M in Series A Convertible Preferred Stock
 - Constellation Wealth Capital will invest \$150M in newly issued Series C Convertible Shares
 - AITi Global intends to use the capital to execute on its M&A pipeline and organic growth opportunities
- (2/27/24) TRIA Capital Partners acquired a minority stake in Plancorp, a Missouri-based wealth manager (\$6.0B AUM) backed by The Cynosure Group
- (2/29/24) Waverton Investment Management agreed to merge London & Capital (\$6.6B AUM) into its existing platform. As part of the transaction, Lovell Minnick, London & Capital's majority shareholder, will take a majority stake in the combined business and provide growth capital
 - Somers, the majority shareholder in Waverton, will continue as a significant shareholder in the combined business

Wealth Management Update

Wealth Management M&A Activity by Acquirer Type



Wealth Management M&A Activity by Target AUM



Wealth Management Acquirers by Deal Count

Other

			LTM Feb. 24
	Name	Private Equity Support	WM Acquisitions
1	Wealth Enhancement Group	Various	13
2	Focus Financial Partners	CD&R, Stone Point	12
3	Mercer Global Advisors	Various	11
4	CAPTRUST	Carlyle, GTCR	10
5	Hightower Advisors	Various	9
6	Cerity Partners	Genstar	7
7	Dakota Wealth	Emigrant Partners	7
8	Waverly Advisors	Various	7
9	Beacon Pointe Advisors	KKR	7
10	Allworth Financial	Lightyear Capital, OTPP	7

Wealth Management Acquirers by Acquired AUM

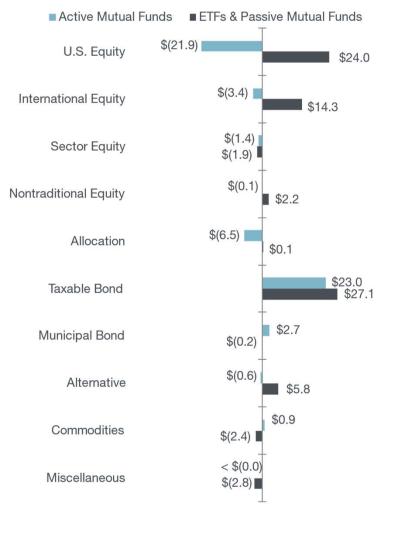
(\$Bi	llions)		LTM Feb. 24		
	Name	Private Equity Support	Acquire	MUA b	
1	Cetera Financial Group	Genstar	\$	68.8	
2	Creative Planning	General Atlantic		34.6	
3	Pathstone	Various		22.0	
4	CAPTRUST	Carlyle, GTCR		17.0	
5	Hightower Advisors	Various		14.1	
6	Cerity Partners	Genstar		13.2	
7	Choreo	Parthenon		8.1	
8	Focus Financial Partners	CD&R, Stone Point		7.0	
9	Adviser Investments	Summit Partners		6.8	
10	Carson Group Holdings	Bain Capital		6.3	

Note: Wealth management acquirer league tables exclude platform M&A by private equity and strategic acquirers Source: Piper Sandler

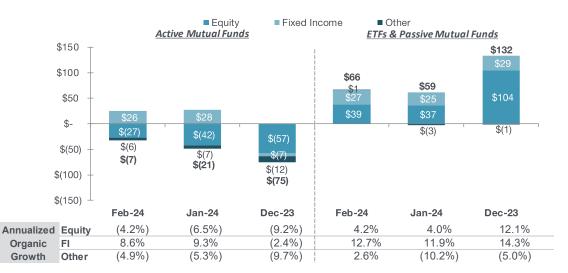
U.S. Long-Term Retail Active & Passive Net Flows

(\$ in Billions)

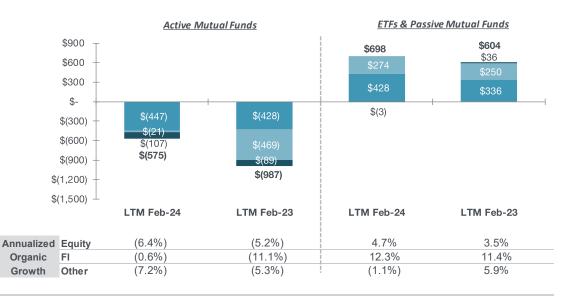
Net Flows by Category (February 2024)



Monthly Net Flows by Asset Class (Dec. 2023 – Feb. 2024)



LTM Net Flows by Asset Class (February 2023 and 2024)



U.S. Long-Term Retail Active & Passive Net Flows (cont'd)

(\$ in Billions) **Top Active Categories**

	Net Flows					Annualized Organic Grow			
	Feb-24		Feb-24 LTM Feb-2		LTM Feb-23	Feb-24	LTM Feb-24	LTM Feb-23	
1. Intermediate Core-Plus Bond	\$	9.1	\$	46.7	\$ (38.7)	15%	7%	(5%)	
2. Intermediate Core Bond		5.9		42.7	2.8	17%	12%	1%	
3. Digital Assets		5.3		7.9	> 0.0	200%	48%	0%	
4. Multisector Bond		5.2		22.5	(34.7)	22%	9%	(11%)	
5. High Yield Bond		3.0		3.8	(32.3)	14%	2%	(11%)	

Bottom Active Categories

		Net Flows			Annualized Organic Growth			
	Feb-24			LTM	Feb-24	LTM	LTM	
	 60-24	Feb-24	F	eb-23	F60-24	Feb-24	Feb-23	
1. Large Growth	\$ (10.3)	\$ (107.3)	\$	(86.9)	(7%)	(8%)	(5%)	
2. Mid-Cap Growth	(2.6)	(23.7)		(25.8)	(10%)	(8%)	(7%)	
3. Large Value	(2.2)	(66.4)		(36.9)	(3%)	(7%)	(3%)	
4. Mid-Cap Value	(1.9)	(19.1)		(20.7)	(10%)	(8%)	(8%)	
5. Moderate Allocation	(1.6)	(33.8)		(38.1)	(3%)	(5%)	(5%)	

Largest Active Categories

	Net Flows					Annualized Organic Growth			
		Feb-24		LTM		Feb-24	LTM	LTM	
		60-24	Feb-24	Feb-23		Feb-24	Feb-24	Feb-23	
1. Large Growth	\$	(10.3)	\$(107.3)	\$	(86.9)	(7%)	(8%)	(5%)	
2. Large Blend		0.6	(43.2)		(33.0)	0%	(3%)	(2%)	
3. Large Value		(2.2)	(66.4)		(36.9)	(3%)	(7%)	(3%)	
4. Moderate Allocation		(1.6)	(33.8)		(38.1)	(3%)	(5%)	(5%)	
5. Intermediate Core-Plus Bond		9.1	46.7		(38.7)	15%	7%	(5%)	

Top Passive Categories

			Net	Flows			Annualized Organic Growth							
	E	eb-24		LTM		LTM	Feb-24	LTM	LTM					
		50-24	Fe	e b-24	F	eb-23	rep-24	Feb-24	Feb-23					
1. Intermediate Core Bond	\$	12.3	\$	84.1	\$	46.1	17%	11%	6%					
2. Large Blend		9.6		210.0		108.4	2%	5%	2%					
3. Intermediate Government		5.0		30.2		30.7	37%	23%	27%					
4. Foreign Large Blend		4.9		50.9		33.4	5%	5%	3%					
5. Large Growth		4.2		60.6		35.7	6%	11%	6%					

Bottom Passive Categories

			Net	Flows			Annualize	d Organic	Growth
	E	eb-24	- L	_TM		_TM	Feb-24	LTM	LTM
		-2 4	Fe	eb-24	F	eb-23	160-24	Feb-24	Feb-23
1. TradingLeveraged Equity	\$	(5.0)	\$	(12.3)	\$	10.2	(82%)	(27%)	16%
2. Short Government		(3.6)		(2.1)		21.4	(55%)	(3%)	38%
Commodities Focused		(2.4)		(11.2)		(11.3)	(25%)	(10%)	(9%)
4. Financial		(1.7)		(3.4)		(17.7)	(31%)	(5%)	(19%)
5. Natural Resources		(1.5)		(6.4)		2.1	(45%)	(14%)	4%

Largest Passive Categories

			Net Flows		Annualized Organic Growth							
	Fe	eb-24	LTM	LTM	Feb-24	LTM	LTM					
			Feb-24	Feb-23		Feb-24	Feb-23					
1. Large Blend	\$	9.6	\$ 210.0	\$ 108.4	2%	5%	2%					
2. Foreign Large Blend		4.9	50.9	33.4	5%	5%	3%					
Intermediate Core Bond		12.3	84.1	46.1	17%	11%	6%					
4. Large Growth		4.2	60.6	35.7	6%	11%	6%					
5. Large Value		0.8	(15.4)	48.2	1%	(2%)	8%					

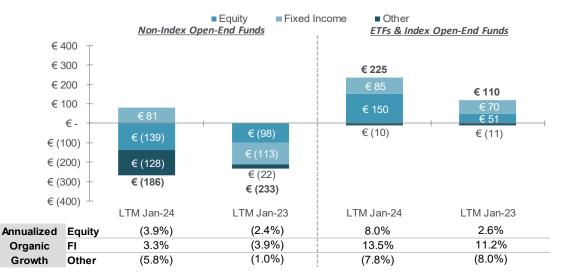
European Long-Term Retail Index & Non-Index Net Flows

(€ in Billions)

Net Flows by Category (January 2024)



LTM Net Flows by Asset Class (January 2023 and January 2024)



Largest Index & Non-Index Categories

Non-Index		1	Net Flows	5	Annualized Org. Growth						
	12	n-24	LTM	LTM	Jan-24	LTM	LTM				
	Ja	11-24	Jan-24	Jan-23	Jan-24	Jan-24	Jan-23				
1. Other Bond	€	2.0	€ (4.8)	€ (32.8)	7%	(16%)	(7%)				
2. Global Large-Cap Growth Equity		(0.7)	(5.9)	(23.3)	(3%)	(25%)	(7%)				
3. EUR Moderate Allocation - Global		(1.6)	(14.9)	5.0	(7%)	(69%)	2%				
4. EUR Flexible Allocation - Global		(1.5)	(14.5)	1.2	(8%)	(77%)	1%				
5. US Large-Cap Blend Equity		(1.2)	8.5	4.0	(8%)	65%	3%				

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1. Global Large-Cap Blend Equity

2. US Large-Cap Blend Equity 3. Global Emerging Markets Equity

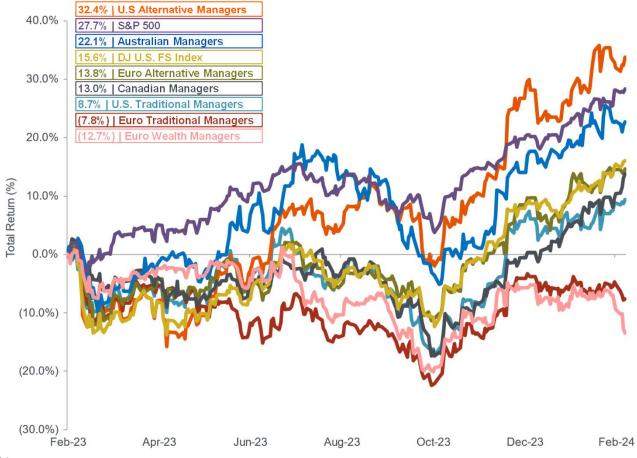
4. Other Equity

5. Europe Large-Cap Blend Equity

	1	Net Flows	5	Annuali	zed Org.	Growth
J	an-24	LTM	LTM	Jan-24	LTM	LTM
		<u>Jan-24</u>	Jan-23		<u>Jan-24</u>	Jan-23
€	7.4	€ 56.4	€ 25.7	18%	174%	7%
	6.2	43.7	3.9	15%	138%	1%
	1.1	11.7	13.1	9%	104%	10%
	(0.6)	(2.0)	(1.6)	(5%)	(20%)	(1%)
	0.1	7.8	(3.0)	1%	100%	(3%)

Publicly-Traded Asset Manager Performance

LTM Stock Performance (as of 2/29/24)



Notes:

PSC U.S. Traditional Managers companies: AMG, AB, APAM, BLK, BSIG, CNS, FHI, BEN, IVZ, JHG, TROW, VCTR, VRTS, WT

PSC U.S. Alternative Managers companies: APO, ARES, BRDG, BX, CG, GCMG, HLNE, OWL, PX, PAX, KKR, STEP, TPG

PSC European Traditional Managers companies: ABDN, AMUN, ANIM, AZM, DWS, IPX, JUP, MNG, N91, SDR

PSC European Alternative Managers companies: III, ANTIN, ASHM, BPT, EQT, EVLI, FSG, ICP, EMG, PGHN, PHLL, POLR, TAALA, TKO

PSC European Wealth Managers companies: AJB, BRK, HL, MTW, QLT, RAT, STJ

PSC Australian Managers companies: GQG, MFG, NGI, PAC, PPT, PNI, PTM

PSC Canadian Managers companies: AGF, BAM, CIX, FSZ, GCG, IGM, SII

PSC composites are market cap weighted, non-investable indices that seek to reflect the performance of traditional and alternative publicly-traded asset management companies in the U.S., Europe, Canada, and Australia.

The composites were developed by Piper Sandler

Performance is based on dividend-adjusted returns

Source: FactSet, Piper Sandler analysis

Biggest Movers

23.4%
19.7%
19.6%
18.7%
16.5%

Bottom Performers

1.	Bridge Investment Group Holdings Inc. (U.S.)	(23.3%)
2.	St. James's Place Plc (U.K.)	(23.1%)
3.	Impax Asset Management Group Plc (U.K.)	(13.1%)
4.	Platinum Investment Mgmt. Ltd. (AUS)	(12.3%)
5.	Antin Infrastructure Partners SA (FR)	(10.1%)

LTM February 2024

Top Performers	
1. KKR & Co. Inc. (U.S.)	76.2%
2. Ares Management Corporation (U.S.)	69.9%
3. GQG Partners LLC (AUS)	61.2%
4. Apollo Asset Management, Inc. (U.S.)	61.0%
5. Pacific Current Group (AUS)	57.3%

Bottom Performers

1.	St. James's Place Plc (U.K.)	(58.7%)
2.	Jupiter Fund Management Plc (U.K.)	(41.1%)
3.	Bridge Investment Group Holdings Inc. (U.S.)	(40.9%)
4.	Impax Asset Management Group Plc (U.K.)	(40.4%)
5.	Platinum Investment Mgmt. Ltd. (AUS)	(40.3%)

U.S. Public Asset Management Comparables (as of 2/29/24)

		Closing				Market	Enterprise		LTM 12/	'31/23 ¹		Conse	nsus Fin	ancial M	Netrics			V	aluation	Multiple	s	
		Price	% of 52	% Re	turn	Сар	Value	AUM	AUM G	rowth	Revenue	Growth	EPS G	rowth	EBITDA	Margin	TEV / R	evenue	TEV / E	BITDA	Price	/ EPS
(\$ in millions, except per share data)	cker	2/29/24	Wk High	YTD	1-Yr	2/29/24	2/29/24	12/31/23 ¹	Organic	Total	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E
Traditional Asset Managers																						
0	MG	\$ 156.31	95%	3%	(2%)	\$ 5.126	\$ 7.256	\$ 672,700	(6%)	3%	(0%)	1%	10%	12%	47%	48%	3.5x	3.5x	7.5x	7.3x	7.3x	6.5x
	AB	31.77	81%	5%	(11%)	9,058	9,217	725,200	(1%)	12%	9%	7%	10%	18%	30%	33%	2.5x	2.3x	8.2x	7.1x	10.7x	9.1x
3,	PAM	43.07	94%	(0%)	41%	3.984	3,892	150,167	(3%)	17%	11%	6%	12%	7%	34%	34%	3.6x	3.4x	10.7x	10.0x	13.3x	12.4x
0 .	BLK	811.34	98%	(0%)	21%	121,962	113,558	10,008,995	3%	16%	12%	9%	5%	14%	42%	44%	5.7x	5.2x	13.5x	12.0x	20.5x	18.0x
	SIG	22.66	88%	18%	(9%)	866	993	103,700	(2%)	11%	6%	8%	8%	23%	31%	31%	2.2x	2.1x	7.2x	6.5x	11.8x	9.6x
	CNS	73.55	94%	(3%)	6%	3,660	3,214	83,136	(2%)	3%	4%	6%	10%	9%	32%	34%	6.3x	5.9x	19.5x	17.7x	23.6x	21.6x
	FHI	35.23	77%	5%	(8%)	2,975	2.859	757,622	(2%)	13%	2%	4%	5%	12%	26%	27%	1.7x	1.7x	6.6x	6.1x	9.9x	8.8x
	BEN	27.45	91%	(7%)	(3%)	14,454	13,202	1,455,500	(2%)	5%	8%	7%	1%	15%	32%	35%	2.0x	1.8x	6.2x	5.3x	10.5x	9.1x
	IVZ	15.41	82%	(13%)	(8%)	6,944	10.975	1,585,300	0%	12%	3%	4%	12%	12%	35%	36%	2.5x	2.4x	7.0x	6.5x	9.1x	8.2x
Janus Henderson Group plc J	IHG	31.16	99%	5%	20%	5,043	3,861	334,900	(0%)	17%	6%	4%	(1%)	5%	26%	26%	1.7x	1.7x	6.7x	6.4x	12.0x	11.5x
	ROW	113.35	85%	5%	6%	25,431	20,827	1,444,500	(6%)	13%	6%	2%	4%	1%	35%	37%	3.0x	3.0x	8.8x	8.1x	14.4x	14.2x
Victory Capital Holdings, Inc. VC	CTR	38.43	100%	12%	18%	2,472	3,196	166,611	(4%)	9%	8%	6%	13%	10%	51%	51%	3.6x	3.4x	7.1x	6.7x	7.6x	6.8x
Virtus Investment Partners, Inc. VF	RTS	232.32	94%	(3%)	14%	1,676	1,570	172,259	(5%)	15%	(2%)	5%	22%	6%	36%	36%	1.9x	1.8x	5.3x	5.0x	8.7x	8.2x
WisdomTree, Inc. V	WT	8.06	98%	17%	37%	1,431	1,518	100,124	13%	22%	11%	9%	30%	16%	33%	33%	3.9x	3.6x	11.7x	10.8x	16.8x	14.5x
Maximum			100%	18%	41%				13%	22%	12%	9%	30%	23%	51%	51%	6.3x	5.9x	19.5x	17.7x	23.6x	21.6x
Median			94%	4%	6%				(2%)	13%	6%	6%	10%	12%	34%	34%	2.8x	2.7x	7.3x	6.9x	11.3x	9.4x
Mean			91 %	3%	9%				(1%)	12%	6%	6%	10%	11%	35%	36%	3.2x	3.0x	9.0x	8.3x	12.6x	11.3x
Minimum			77%	(13%)	(11%)				(6%)	3%	(2%)	1%	(1%)	1%	26%	26%	1.7x	1.7x	5.3x	5.0x	7.3x	6.5x
Alternative Asset Managers																						
Apollo Global Management, Inc. A	APO	\$ 111.80	97%	20%	61%	\$ 63,520	\$ 64,655	650,776	15%	19%	(63%)	15%	16%	16%	38%	38%	4.1x	3.6x	10.7x	9.3x	14.3x	12.3x
Ares Management Corporation AF	RES	132.63	95%	12%	70%	40,599	43,217	418,846	14%	19%	24%	26%	26%	31%	44%	46%	11.4x	9.0x	25.9x	19.4x	28.8x	22.0x
The Blackstone Group, Inc.	BX	127.82	96%	(2%)	46%	150,274	157,935	1,040,192	4%	7%	29%	21%	24%	25%	57%	59%	12.7x	10.5x	22.4x	17.9x	26.0x	20.8x
Blue Owl Capital Inc. O	DWL	17.96	98%	21%	52%	25,661	27,238	165,687	7%	20%	27%	24%	26%	22%	58%	59%	12.9x	10.4x	22.2x	17.5x	22.0x	18.0x
Bridge Investment Group Holdings Inc. BF	RDG	7.50	54%	(23%)	(41%)	908	1,300	47,702	12%	10%	25%	19%	7%	53%	61%	73%	3.5x	3.0x	5.8x	4.1x	9.4x	6.1x
The Carlyle Group, Inc.	CG	45.85	99%	14%	39%	16,603	17,444	425,994	10%	14%	21%	16%	22%	16%	44%	43%	4.2x	3.6x	9.6x	8.5x	11.6x	10.0x
GCM Grosvenor Inc. GC	CMG	8.47	92%	(4%)	9%	1,586	1,926	76,908	2%	4%	15%	(1%)	26%	14%	34%	40%	3.8x	3.8x	11.0x	9.4x	12.2x	10.7x
Hamilton Lane, Inc. HI	LNE	114.85	94%	1%	51%	6,203	6,235	119,953	14%	12%	11%	14%	19%	17%	54%	55%	10.9x	9.6x	20.3x	17.4x	27.5x	23.6x
KKR & Co. Inc. K	KR	98.26	100%	19%	76%	86,961	94,940	552,801	5%	10%	41%	19%	47%	19%	72%	74%	12.0x	10.1x	16.6x	13.6x	19.6x	16.4x
P10, Inc. F	PX	9.27	69%	(9%)	(13%)	1,074	1,334	23,259	10%	10%	10%	13%	16%	19%	53%	54%	5.0x	4.4x	9.5x	8.2x	9.7x	8.1x
Patria Investments Limited P	PAX	14.90	92%	(1%)	1%	2,203	2,186	28,411	(3%)	7%	24%	25%	16%	17%	67%	66%	6.1x	4.9x	9.1x	7.4x	10.2x	8.7x
	TEP	34.73	93%	10%	26%	3,834	3,864	148,956	5%	11%	18%	16%	29%	23%	36%	37%	5.2x	4.4x	14.2x	11.9x	23.2x	18.8x
TPG, Inc. T	FPG	44.35	97%	4%	40%	16,174	16,453	221,623	4%	64%	55%	15%	34%	30%	50%	57%	8.3x	7.2x	16.6x	12.6x	21.1x	16.2x
Maximum			100%	21%	76%				15%	64%	55%	26%	47%	53%	72%	74%	12.9x	10.5x	25.9x	19.4x	28.8x	23.6x
Median			95%	4%	40%				7%	11%	24 %	16%	24%	19 %	53 %	55%	6.1x	4.9x	14.2x	11.9x	19.6x	16.2x
Mean			90%	5%	32%				8%	16%	18%	17%	24%	23%	51%	54%	7.7x	6.5x	14.9x	12.1x	18.1x	14.8x
Minimum			54%	(23%)	(41%)				(3%)	4%	(63%)	(1%)	7%	14%	34%	37%	3.5x	3.0x	5.8x	4.1x	9.4x	6.1x
Wealth Managers																						
AlTi Global, Inc. A	ALTI .	\$ 5.86	40%	(36%)	n/m	\$ 691	\$ 852	\$ 68,200	n/m	n/m	9%	10%	n/m	93%	26%	42%	3.5x	3.1x	13.5x	7.5x	19.5x	10.1x
Silvercrest Asset Management Group, Inc. SA	AMG	16.77	72%	(1%)	(2%)	234	166	33,300	2%	15%	8%	8%	26%	8%	28%	28%	1.3x	1.2x	4.6x	4.4x	9.5x	8.7x
Maximum			72%	(1%)	(2%)				2%	15%	9%	10%	26%	93%	28%	42%	3.5x	3.1x	13.5x	7.5x	19.5x	10.1x
Median			56%	(19%)	(2%)				2%	15%	9%	9%	26%	51 %	27%	35%	2.4x	2.2x	9.0x	5.9x	14.5x	9.4x
Mean			56%	(19%)	(2%)				2%	15%	9%	9%	26%	51 %	27%	35%	2.4x	2.2x	9.0x	5.9x	14.5x	9.4x
Minimum			40%	(36%)	(2%)				2%	15%	8%	8%	26%	8%	26%	28%	1.3x	1.2x	4.6x	4.4x	9.5x	8.7x

Notes:

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products

Estimates are based on analyst median consensus calendar year estimates. Performance is based on dividend-adjusted returns.

FHI organic AUM growth represents long-term AUM only. HLNE and STEP organic AUM growth represents fee-paying AUM only. TPG AUM and growth figures include acquisition on Angelo Gordon.

EBITDA multiples for Alternative Asset Managers derived using "Pre-Tax Distributable Earnings" where applicable. ALTI AUM MRQ based on AUM/AUA as of December 31, 2022

Source: Company filings, FactSet, Piper Sandler analysis

European Public Asset Management Comparables (as of 2/29/24)

		Closing				Market	Enterprise		LTM 12		Conse	nsus Fin	ancial N	Netrics		Valuation Multiples						
		Price	% of 52	% Ret	urn	Cap	Value	AUM	AUM G	rowth	Revenue	e Growth	EPS G	rowth	EBITDA	Margin	TEV / R	evenue	TEV / E	BITDA	Price	/ EPS
(\$ in millions, except per share data)	Ticker	2/29/24	Wk High	YTD	1-Yr	2/29/24	2/29/24	12/31/23 ¹	Organic	Total	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E
European Traditional Asset Managers							·	-														
abrdn plc	ABDN	\$ 1.99	65%	(12%)	(26%)	\$ 3.665	\$ 3.520	\$ 630.384	(4%)	(1%)	(6%)	(0%)	(13%)	9%	23%	25%	2.1x	2.1x	9.1x	8.4x	13.0x	12.0x
Amundi SA	AMUN	65.85	93%	(12%)	5%	13,476	15,402	2,251,578		7%	5%	5%	5%	7%	49%	49%	4.3x	4.1x	9.1X 8.7X	8.2x	9.7x	9.1x
Anima Holding SpA	ANIM	4.51	96%	4%	8%	1.485	2.001	211.677	(2%)	8%	5%	4%	(5%)	5%	71%	71%	4.8x	4.1x	6.8x	6.6x	7.7x	7.3x
Ashmore Group Plc	ASHM	2.62	80%	(5%)	(14%)	1,868	1,088	54,000	. ,	(6%)	(9%)	0%	(2%)	4%	44%	44%	4.8x	4.7X	11.0x	10.8x	17.1x	16.4x
Azimut Holding SpA	ASTIM	28.70	99%	12%	26%	4,111	4.133	100.311	9%	15%	(370)	6%	4%	6%	46%	46%	4.0x	2.6x	5.9x	5.6x	9.2x	8.7x
DWS Group GmbH	DWS	41.01	97%	9%	33%	8,194	8,725	990,385		9%	2%	6%	21%	16%	38%	40%	3.0x	2.0x	8.0x	7.2x	11.0x	9.5x
Impax Asset Management Group plc	IPX	5.72	53%		(40%)	759	613	49.807	5%	3%	4%	11%	(8%)	18%	32%	39%	2.6x	2.3x	8.1x	6.1x	13.8x	11.8x
Jupiter Fund Management Plc	JUP	1.02	55%	· ,	(40%)	558	313	66,490		4%	(6%)	0%	(37%)	(6%)	22%	20%	0.7x	0.7x	3.2x	3.6x	8.6x	9.2x
M&G Plc	MNG	2.84	96%	1%	(42 <i>7</i> 0) 14%	6,734	10,979	423,907	(0%)	(5%)	n/m	n/m	(37%)	10%	 n/m	20% n/m	n/m	n/m	n/m	n/m	9.0x	9.2x 8.2x
Ninety One Plc	N91	2.04	81%		(16%)	1,867	1,586	158,201	(9%)	(6%)	(1%)	4%	(8%)	5%	32%	32%	2.1x	2.0x	6.7x	6.3x	11.2x	10.6x
Polar Capital Holdings Plc	POLR	5.33	75%	· /	(10%)	539	399	24,915	. ,	6%	(1%)	6%	(8%)	15%	32%	33%	1.9x	2.0x	6.5x	5.4x	11.2x	9.8x
Schroders Plc	SDR	4.98	81%	· ,	(17%)	8,020	9.823		(,	4%	6%	6%	(8%)	8%	30%	32%	3.1x	3.0x	10.2x	9.3x	11.5x	
	SDR	4.98		· · /	· /	8,020	9,823	818,263														10.6x
Maximum			99%	12%	33%				9%	15%	7%	11%	21%	18%	71%	71%	4.8x	4.8x	11.0x	10.8x	17.1x	16.4x
Median			81%	· · ·	(13%)				(1%)	4%	2%	5%	(3%)	8%	32%	39%	2.7x	2.6x	8.0x	6.6x	11.1x	9.6x
Mean			81%	(4%)	(7%)				(2%)	3%	0%	4%	(3%)	8%	38%	39%	2.9x	2.8x	7.7x	7.1x	11.1x	10.3x
Minimum			53%	(14%)	(42%)				(15%)	(6%)	(9%)	(0%)	(37%)	(6%)	22%	20%	0.7x	0.7x	3.2x	3.6x	7.7x	7.3x
European Alternative Asset Managers																						
3i Group Plc	111	\$ 31.22	98%	2%	55%	\$ 30,387	\$ 31,610	\$ 40,092	(1%)	26%	3%	3%	3%	2%	94%	93%	5.4x	5.3x	5.8x	5.7x	5.7x	5.6x
Antin Infrastructure Partners SA	ANTIN	16.60	75%	11%	(21%)	2,975	2,496	34,376	8%	2%	25%	0%	33%	(9%)	62%	56%	6.5x	6.5x	10.6x	11.7x	16.7x	18.3x
Bridgepoint Group Plc	BPT	3.27	85%	(7%)	8%	2,593	2,356	43,661	8%	6%	53%	8%	29%	6%	43%	42%	3.9x	3.7x	9.3x	8.7x	15.2x	14.3x
EQT AB	EQT	29.28	98%	6%	32%	36,448	36,516	143,252	18%	15%	22%	12%	32%	17%	62%	61%	12.9x	11.5x	21.0x	18.9x	23.7x	20.3x
Evli Oyj	EVLI	21.16	92%	(1%)	4%	255	679	19,896	3%	13%	8%	10%	14%	17%	40%	42%	5.4x	4.9x	13.5x	11.5x	15.8x	13.5x
Foresight Group Holdings Ltd.	FSG	5.43	83%	1%	10%	631	586	15,795	(3%)	1%	16%	12%	24%	16%	39%	40%	3.1x	2.7x	7.8x	6.8x	10.5x	9.0x
Intermediate Capital Group Plc	ICP	24.36	100%	15%	44%	7,078	9,016	95,391	10%	16%	18%	7%	27%	7%	52%	54%	7.4x	6.9x	14.1x	12.9x	12.3x	11.5x
Man Group Plc	EMG	3.08	88%	5%	(8%)	3,704	3,704	167,500	2%	17%	26%	10%	51%	21%	35%	37%	2.5x	2.2x	7.1x	6.0x	9.1x	7.5x
Partners Group AG	PGHN	1,441.14	99%	5%	51%	38,479	38,430	146,900	6%	8%	14%	12%	15%	9%	64%	63%	14.2x	12.7x	22.3x	20.0x	26.6x	24.3x
Petershill Partners Plc	PHLL	2.19	94%	2%	13%	2,456	2,703	304,000	5%	7%	27%	11%	42%	20%	78%	79%	7.0x	6.3x	8.9x	7.9x	9.8x	8.2x
Taaleri Oyj	TAALA	10.76	86%	11%	(3%)	305	323	2,874	n/a	3%	1%	(5%)	(3%)	(13%)	46%	43%	4.5x	4.7x	9.7x	10.9x	12.1x	13.9x
Tikehau Capital SCA	TKO	22.51	79%	1%	(19%)	3,943	5,023	47,324	16%	10%	38%	15%	78%	32%	50%	54%	6.4x	5.6x	13.0x	10.4x	12.4x	9.4x
Maximum			100%	15%	55%				18%	26%	53%	15%	78%	32%	94%	93%	14.2x	12.7x	22.3x	20.0x	26.6x	24.3x
Median			90%	3%	9%				6%	9%	20%	10%	28%	13%	51%	54%	5.9x	5.4x	10.1x	10.7x	12.3x	12.5x
Mean			90%	4%	14%				7%	10%	21%	8%	29%	10%	55%	55%	6.6x	6.1x	11.9x	11.0x	14.2x	13.0x
Minimum			75%	(7%)	(21%)				(3%)	1%	1%	(5%)	(3%)	(13%)	35%	37%	2.5x	2.2x	5.8x	5.7x	5.7x	5.6x
European Wealth Managers					,							. /	. /									
AJ Bell Plc	AJB	\$ 3.84	86%	(1%)	(4%)	\$ 1,587	\$ 1,410	\$ 97,061	8%	15%	19%	7%	6%	3%	40%	38%	4.5x	4.2x	11.3x	11.2x	17.5x	17.0x
Brooks Macdonald Group Plc	BRK	21.22	72%	. ,	(13%)	349	276	22,391	2%	8%	4%	4%	2%	7%	29%	29%	1.7x	1.6x	5.9x	5.6x	11.4x	10.7x
Hargreaves Lansdown Plc	HL	9.21	76%	1%	(6%)	4,370	3,744	181,129		12%	3%	4%	(7%)	0%	53%	51%	4.0x	3.8x	7.5x	7.5x	11.4x	11.4x
Mattioli Woods Plc	MTW	7.21	87%	(6%)	2%	374	330	19.361	(3%)	4%	10%	7%	8%	9%	30%	31%	2.0x	1.9x	6.8x	6.2x	11.0x	10.1x
Quilter Plc	QLT	1.22	91%	(6%)	11%	1,713	n/m	135,910	. ,	7%	n/m	n/m	7%	5%	n/m	n/m	n/m	n/m	n/m	n/m	11.7x	11.1x
Rathbones Group Plc	RAT	19.68	75%	. ,	(21%)	1.783	n/m	134.178		75%	n/m	n/m	16%	16%	n/m	n/m	n/m	n/m	n/m	n/m	10.7x	9.2x
St. James's Place Plc	STJ	6.36	41%	. ,	(59%)	3.491	3.529	214.246	(,	13%	7%	(6%)	(2%)	(6%)	59%	60%	3.7x	4.0x	6.3x	6.6x	7.3x	7.8x
Maximum	0.0	0.00	91%	1%	11%	5,101	0,010	21.1,210	8%	75%	19%	7%	16%	16%	59%	60%	4.5x	4.2x	11.3x	11.2x	17.5x	17.0x
Median			76%	(6%)	(6%)				2%	12%	7%	4%	6%	5%	40%	38%	4.3x 3.7x	4.2X	6.8x	6.6x	11.4x	10.7x
Mean			75%		(13%)				2%	19%	8%	3%	4%	5%	42%	42%	3.2x	3.1x	7.6x	7.4x	11.6x	11.0x
Minimum			41%	(26%)	· /				(3%)	4%	3%	(6%)	(7%)	(6%)	42% 29%	42 %	1.7x	1.6x	5.9x	5.6x	7.3x	7.8x
			4170	(2070)	(3370)				(370)	470	370	(070)	(170)	(070)	2370	2370	1.7X	1.0X	0.98	0.08	1.3X	1.0X

Notes:

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products

Estimates are based on analyst median consensus calendar year estimates. All figures converted from local currency to USD using applicable FX rate. Performance is based on dividend-adjusted returns.

Ill organic AUM growth represents third-party capital only. All figures converted from local currency to USD using applicable FX rate. BPT AUM and growth rates include Energy Capital Partners acquisition. MTW agreed to Pollen Street's take-private bid for £432M. Source: Company filings, FactSet, Piper Sandler analysis

1) AUM and organic growth for BPT and MNG are as of 6/30/23; AUM and organic growth for III are as of 9/30/23; Organic growth figure for SDR are as of 6/30/23; Organic Growth figure for IPX and N91 as of 9/30/23

Other Non-U.S. Public Asset Management Comparables (as of 2/29/24)

		Closing				Market	Enterprise		LTM 12/31/23 ¹		Consensus Financial Metrics						Valuation Multiples					
		Price	% of 52	% Re	eturn	Сар	Value	AUM	AUM G	irowth	Revenue	Growth	EPS G	rowth	EBITDA	Margin	TEV / R	evenue	TEV / E	BITDA	Price	/ EPS
(\$ in millions, except per share data)	Ticker	2/29/24	Wk High	YTD	1-Yr	2/29/24	2/29/24	12/31/23	Organic	Total	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E	2024E	2025E
Australian Asset Managers																						
GQG Partners LLC	GQG	\$ 1.43	93%	31%	59%	\$ 4,212	\$ 4,178	\$ 120,600	11%	37%	28%	10%	28%	15%	75%	76%	6.3x	5.7x	8.4x	7.5x	11.7x	10.2x
Magellan Financial Group Ltd.	MFG	5.28	75%	(10%)	3%	956	831	24,403	(25%)	(21%)	(16%)	(11%)	(14%)	(13%)	64%	59%	4.4x	5.0x	7.0x	8.5x	10.4x	12.0x
Navigator Global Investment Ltd.	NGI	0.94	99%	13%	44%	319	199	26,100	4%	8%	14%	2%	(1%)	(8%)	50%	51%	1.3x	1.2x	2.6x	2.4x	7.9x	8.6x
Pacific Current Group Ltd	PAC	6.75	91%	18%	52%	348	335	154,932	9%	30%	23%	(6%)	21%	9%	55%	64%	6.1x	6.5x	11.1x	10.2x	14.5x	13.3x
Perpetual Ltd.	PPT	15.64	86%	(6%)	3%	1,774	2,172	145,807	(10%)	128%	16%	5%	2%	13%	31%	33%	2.5x	2.4x	7.9x	7.2x	12.7x	11.2x
Pinnacle Investment Management Group Ltd.	PNI	7.31	97%	11%	28%	1,484	1,473	68,234	9%	20%	15%	13%	15%	18%	61%	65%	15.5x	13.7x	25.3x	21.0x	24.8x	20.9x
Platinum Investment Management Ltd.	PTM	0.67	51%	(23%)	(42%)	390	259	10,530	(17%)	(15%)	(12%)	(6%)	(19%)	(15%)	45%	39%	2.3x	2.4x	5.1x	6.2x	10.3x	12.1x
Maximum			99%	31%	59%				11%	128%	28%	13%	28%	18%	75%	76%	15.5x	13.7x	25.3x	21.0x	24.8x	20.9x
Median			91 %	11%	28%				4%	20 %	15%	2%	2%	9%	55%	59 %	4.4x	5.0x	7.9x	7.5x	11.7x	12.0x
Mean			85%	5%	21%				(3%)	27%	10%	1%	4%	3%	54%	55%	5.5x	5.3x	9.6x	9.0x	13.2x	12.6x
Minimum			51%	(23%)	(42%)				(25%)	(21%)	(16%)	(11%)	(19%)	(15%)	31%	33%	1.3x	1.2x	2.6x	2.4x	7.9x	8.6x
Canadian Asset Managers																						
AGF Management, Ltd	AGF	\$ 5.99	86%	7%	(8%)	\$ 385	\$ 398	\$ 31,939	(0%)	1%	2%	8%	(2%)	6%	27%	27%	1.1x	1.0x	4.1x	3.8x	6.2x	5.8x
Brookfield Asset Management, Inc.	BAM	40.78	97%	5%	25%	63,885	61,483	456,998	9%	9%	11%	17%	12%	14%	55%	57%	12.5x	10.7x	22.9x	18.8x	26.7x	23.4x
CI Financial Corp.	CIX	12.47	90%	14%	17%	1,949	3,577	94,654	(1%)	6%	3%	7%	18%	12%	35%	35%	1.7x	1.6x	4.9x	4.6x	4.6x	4.1x
Fiera Capital Corporation	FSZ	6.10	93%	36%	8%	642	1,284	122,436	(8%)	2%	2%	4%	(3%)	8%	29%	30%	2.5x	2.4x	8.4x	8.1x	8.5x	7.9x
Guardian Capital Advisors LP	GCG	38.13	98%	18%	38%	855	889	41,415	(1%)	10%	8%	5%	(90%)	3%	25%	24%	4.6x	4.4x	18.3x	18.0x	23.9x	23.3x
IGM Financial, Inc.	IGM	26.28	82%	2%	(10%)	6,259	8,053	171,570	0%	4%	(0%)	5%	7%	7%	44%	44%	3.3x	3.2x	7.5x	7.1x	9.6x	9.0x
Sprott Inc.	SII	36.99	96%	12%	7%	957	948	28,700	8%	22%	13%	19%	8%	20%	47%	46%	5.5x	4.6x	11.7x	10.2x	20.8x	17.3x
Maximum			98%	36%	38%				9%	22%	13%	19%	18%	20%	55%	57%	12.5x	10.7x	22.9x	18.8x	26.7x	23.4x
Median			93%	12%	8%				(0%)	6%	3%	7%	7%	8%	35%	35%	3.3x	3.2x	8.4x	8.1x	9.6x	9.0x
Mean			92%	13%	11%				1%	8%	6%	9%	(7%)	10%	38%	38%	4.5x	4.0x	11.1x	10.1x	14.3x	13.0x
Minimum			82%	2%	(10%)				(8%)	1%	(0%)	4%	(90%)	3%	25%	24%	1.1x	1.0x	4.1x	3.8x	4.6x	4.1x

Notes:

Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m

Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products

Estimates are based on analyst median consensus calendar year estimates

All figures converted from local currency to USD using applicable FX rate

AGF organic AUM growth represents mutual fund AUM only

PPT AUM figures are inclusive of PDL acquisition

BAM represents 100% of Brookfield Asset Management ULC operations; BAM EBITDA reflects pre-tax income plus depreciation and amortization; BAM AUM based on fee-bearing capital; BAM organic AUM growth represents fee-bearing capital only

Performance is based on dividend-adjusted returns

Source: Company filings, FactSet, Piper Sandler analysis

Piper Sandler Disclosures

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