PIPER SANDLER



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Asset & Wealth Management Market Pulse

	Мо	nth	YTD								
	March 2025	February 2025	March 2025	March 2024							
Global Asset Management Transaction Activit	:V										
Number of Transactions											
Traditional Managers	2	1	6	10							
Alternative Managers	3	7	16	17							
Wealth Managers	26	16	84	58							
Total Transactions	31	24	106	85							
AUM Transacted (\$ in Billions)	\$700	\$101	\$1,025	\$706							
U.S. Long-Term Retail Fund Net Flows Activity	U.S. Long-Term Retail Fund Net Flows Activity (\$ in Billions)										
Equity											
Active Mutual Funds	(\$55.0)	(\$46.8)	(\$157.2)	(\$116.0)							
ETFs & Passive Mutual Funds	\$50.9	\$66.4	\$165.3	\$151.4							
Fixed Income											
Active Mutual Funds	(\$1.2)	\$15.2	\$22.8	\$70.8							
ETFs & Passive Mutual Funds	\$21.3	\$45.5	\$105.2	\$82.6							
Publicly-Traded Asset Manager Metrics											
Median Stock Price Return											
U.S. Traditionals	(5.4%)	(5.6%)	(10.1%)	13.0%							
U.S. Alternatives	(12.5%)	(10.6%)	(13.2%)	48.6%							
Median Forward Multiples											
U.S. Traditionals - P/E	9.9x	10.5x	9.9x	11.6x							
U.S. Alternatives - P/DE	22.4x	23.3x	22.4x	18.9x							

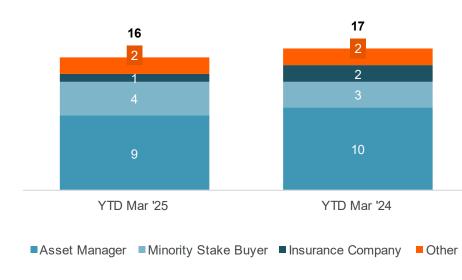
Comparison to Prior Period

Transaction Highlights: Asset Management

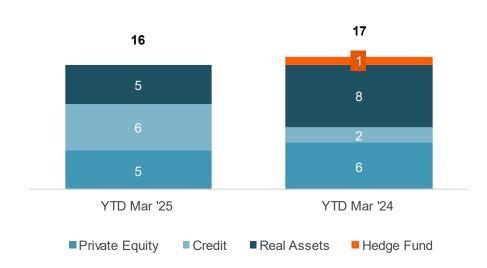
- (3/3/25) **Genstar Capital** agreed to acquire **First Eagle Investments**, a diversified asset management platform (\$144B AUM), from Corsair and Blackstone
- (3/5/25) Funds managed by Blackstone Credit & Insurance agreed to make a strategic investment in ITE Management, a transportation infrastructure investment manager (\$10B AUM)
 - As part of the transaction, Blackstone Credit & Insurance will commit up to \$2.0B of assets to ITE funds over time
- (3/16/25) Navigator Global, an Australia-based asset manager, agreed to acquire a 23.5% stake in 1315 Capital, a private equity firm focused on investing in the healthcare sector (\$1.3B AUM), for \$71M
- (3/19/25) **Petershill Partners** agreed to acquire a minority stake in **Frazier Healthcare Partners**, a private equity firm focused on investing in the healthcare sector (\$7.6B AUM)

Alternative Asset Management Update

Alternatives M&A Activity by Acquirer Type



Alternatives M&A Activity by Target Type



of Funds Raised by Asset Class (YTD Mar. 2025)

of Funds Raised YTD Mar. 2025 YTD Mar. 2024 Venture Capital 201 363 Private Equity 200 249 Real Estate 125 133 Private Debt 28 57 Infrastructure / Natural Resources 26 35

\$ Raised by Asset Class (YTD Mar. 2025)

	Ψιτα	
	YTD Mar. 2025	YTD Mar. 2024
Private Equity	\$112	\$178
Infrastructure / Natural Resources	59	39
Private Debt	54	24
Real Estate	30	36
Venture Capital	15	32

\$ Raised

Alternative Asset Management Update (cont'd)

15 Largest Alternatives Fund Closes (Mar. 2025)

		Asset Class	Close	Close
	Fund	(Strategy)	Date	Size
1	EQT Infrastructure VI	Infrastructure / Nat. Resources	3/28/25	\$23,271
2	Copenhagen Infrastructure V	Infrastructure / Nat. Resources	3/14/25	13,031
3	Blackstone Real Estate Debt Strategies V	Real Estate (Debt)	3/7/25	8,000
4	Corinthia Fund I	Private Debt (Direct Lending)	3/6/25	5,000
5	Oakley Capital Fund VI	Private Equity (Buyout)	3/25/25	4,864
6	CVC Capital Partners Strategic Opp. III	Private Equity (Buyout)	3/4/25	4,795
7	North Haven Infrastructure Partners IV	Private Equity (Buyout)	3/4/25	4,100
8	Principal D.C. Growth & Income Fund	Infrastructure / Nat. Resources	3/15/25	3,640
9	Olympus Growth Fund VIII	Real Estate (Core)	3/3/25	3,500
10	ICG Europe Mid-Market Fund II	Private Equity (Buyout)	3/26/25	3,258
11	Eurazeo Capital V	Private Debt (Mezzanine)	3/20/25	3,120
12	Marathon Distressed Credit Fund II	Private Equity (Buyout)	3/5/25	2,700
13	US Innovative Technology Fund	Private Debt (Distressed)	3/20/25	2,300
14	ChrysCapital X	Venture Capital	3/22/25	2,100
15	Castlelake Aviation V Stable Yield	Private Equity (Growth)	3/14/25	2,000

15 Largest Alternatives Fund Closes (YTD Mar. 2025)

		Asset Class	Close	Close
	Fund	(Strategy)	Date	Size
_1	ASF IX	Private Equity (Secondaries)	1/16/25	\$30,000
2	EQT Infrastructure VI	Infrastructure / Nat. Resources	3/28/25	23,271
3	Ares Capital Europe VI	Private Debt (Direct Lending)	1/14/25	17,589
4	Oaktree Opportunities Fund XII	Private Debt (Distressed)	2/11/25	16,000
5	Copenhagen Infrastructure V	Infrastructure / Nat. Resources	3/14/25	13,031
6	Blackstone Real Estate Debt Strategies V	Real Estate (Debt)	3/7/25	8,000
7	PSG VI	Private Equity (Growth)	2/12/25	6,000
8	Blackstone Energy Transition Partners IV	Infrastructure / Nat. Resources	2/26/25	5,600
9	Corinthia Fund I	Private Debt (Direct Lending)	3/6/25	5,000
10	Oakley Capital Fund VI	Private Equity (Buyout)	3/25/25	4,864
11	CVC Capital Partners Strategic Opp. III	Private Equity (Buyout)	3/4/25	4,795
12	North Haven Infrastructure Partners IV	Infrastructure / Nat. Resources	3/15/25	4,100
13	SCREP VIII	Real Estate (Opportunistic)	2/13/25	4,000
14	Principal D.C. Growth & Income Fund	Real Estate (Core)	3/3/25	3,640
15	GTCR Strategic Growth Fund II	Private Equity (Growth)	2/20/25	3,600

5 Largest Funds Raised by Asset Class (Mar. 2025)

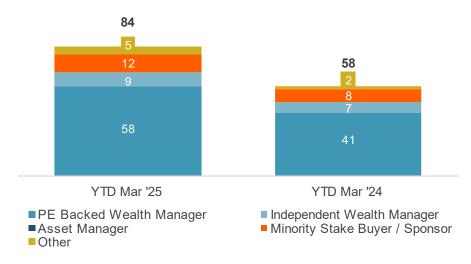
	Private Equity							
			Close	Close				
	Fund	Fund Manager	Date	Size				
1	Oakley Capital Fund VI	Oakley Capital Private Equity	3/25/25	\$4,864				
2	CVC Capital Partners Strategic Opp. III	CVC	3/4/25	4,795				
3	Olympus Growth Fund VIII	Olympus Partners	3/26/25	3,500				
4	Eurazeo Capital V	Eurazeo	3/5/25	3,120				
5	ChrysCapital X	ChrysCapital	3/14/25	2,100				
	Priv							
			Close	Close				
	Fund	Fund Manager	Date	Size				
_	Corinthia Fund I	Corinthia	3/6/25	\$5,000				
	ICG Europe Mid-Market Fund II	ICG	3/20/25	3,258				
	Marathon Distressed Credit Fund II	Marathon Asset Management	3/20/25	2,700				
4	400 Capital A.B. Onshore Term Fund IV	400 Capital Management	3/4/25	1,390				
5	Charter Growth Capital Fund II	Charter Capital Partners	3/6/25	111				
	Re	al Estate						
			Close	Close				
	Fund	Fund Manager	Date	Size				
	Blackstone Real Estate Debt Strategies V	Blackstone Group	3/7/25	\$8,000				
	Principal D.C. Growth & Income Fund	Principal Global Investors	3/3/25	3,640				
3	Silver Avenir	Arkea REIM	3/14/25	963				
4	riodi Estato Gapital riola i altitoro vi	SC Capital Partners	3/26/25	900				
5	Brasa Real Estate Fund III	Brasa Capital Management	3/5/25	582				
	Infrastructure	/ Natural Resources						
			Close	Close				
	Fund	Fund Manager	Date	Size				
	EQT Infrastructure VI	EQT	3/28/25	\$23,271				
2	Copenhagen Infrastructure V	Copenhagen Infra. Partners	3/14/25	13,031				
3		Morgan Stanley	3/15/25	4,100				
4	Castlelake Aviation V Stable Yield	Castlelake	3/20/25	2,000				
5	Brookfield Infra. Structured Solutions	Brookfield Asset Management	3/11/25	1,000				
	Vent	ure Capital						
			Close	Close				
	Fund	Fund Manager	Date	Size				
1	US Innovative Technology Fund	US Innovative Tech. Fund	3/22/25	\$2,300				
2		Brookfield Asset Management	3/11/25	1,000				
3	8VC Fund VI	8VC	3/5/25	998				
4	Foundation Capital XI	Foundation Capital	3/4/25	600				
5	Bessemer Venture Partners India II	Bessemer Venture Partners	3/12/25	350				

Transaction Highlights: Wealth Management

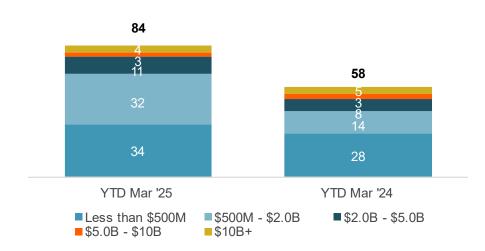
- (3/6/25) AlTi Tiedemann Global acquired Kontora Family Office, a Germany-based multi-family office (\$15B AUM)
- (3/10/25) Americana Partners, backed by private equity firm Lovell Minnick, acquired Boulevard Family Wealth, a Californiabased wealth manager (\$1.5B AUM)
 - Piper Sandler served as financial advisor to Americana Partners
- (3/17/25) Wealth Enhancement Group, backed by private equity firms Onex Partners, TA Associates, and Primark Capital, acquired **Marcum Wealth**, an Ohio-based wealth manager (\$3.0B AUM)
- (3/18/25) Wealth Partners Capital Group and HGGC agreed to acquire a minority stake in MCF Advisors, a Kentucky-based wealth manager (\$3.3B AUM)
- (3/25/25) AlphaCore Wealth Advisory, backed by Constellation Wealth, agreed to acquire Callan Capital, a California-based wealth manager (\$2.4B AUM)
- (3/25/25) CW Advisors, backed by private equity firm Audax Group, acquired Delta Financial Group, a New Jersey-based wealth manager (\$1.3B AUM)
- (3/28/25) LPL agreed to acquire Commonwealth Financial Network, a Massachusetts-based wealth management platform (\$285B AUM), for \$2.7B financed via a combination of debt and ~\$1.5B equity issuance
- (3/31/25) **Adamantem Capital**, an Australia-based private equity firm, acquired **Mason Stevens**, an Australia-based wealth manager (\$1.3B AUM)

Wealth Management Update

Wealth Management M&A Activity by Acquirer Type



Wealth Management M&A Activity by Target AUM



Wealth Management Acquirers by Deal Count

			YTD Mar '25
	Name	Private Equity Support	WM Acquisitions
1	Wealth Enhancement Group	Various	6
2	CW Advisors	Audax	4
3	Merit Financial Group	Various	4
4	Mariner Wealth Advisors	Leonard Green, Neuberger Berman	4
5	EP Wealth Advisors	Berkshire Partners, WPCG	3
6	Creative Planning	General Atlantic, TPG	3
7	Waverly Advisors	Various	2
8	Kestra Financial	Oak Hill, Stone Point	2
9	AlphaCore	Constellation	2
10	CAPTRUST	Carlyle, GTCR	2

Wealth Management Acquirers by Acquired AUM

(\$Bi	llions)		YTD	Mar '25
	Name	Private Equity Support	Acqu	ired AUM
1	Corient	Mubadala	\$	11.0
2	Wealth Enhancement Group	Various		5.8
3	Focus Financial Partners	CD&R, Stone Point		4.2
4	Cerity Partners	Genstar		4.1
5	Sequoia Financial Group	Valeas, Kudu		3.8
6	AlphaCore	Constellation		2.8
7	Merit Financial Group	Various		2.8
8	EP Wealth Advisors	Berkshire Partners, WPCG		2.3
9	CW Advisors	Audax		2.2
10	Creative Planning	General Atlantic, TPG		2.1

Note: Wealth management acquirer league tables exclude platform M&A by private equity and strategic acquirers. Apollon Wealth, Composition Wealth, Farther Partners, and Corient also made two wealth management acquisitions YTD Mar '25.

Source: Piper Sandler

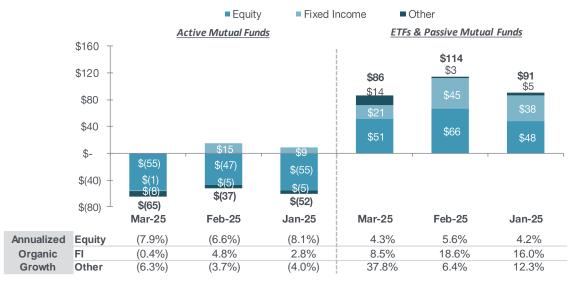
U.S. Long-Term Retail Active & Passive Net Flows

(\$ in Billions)

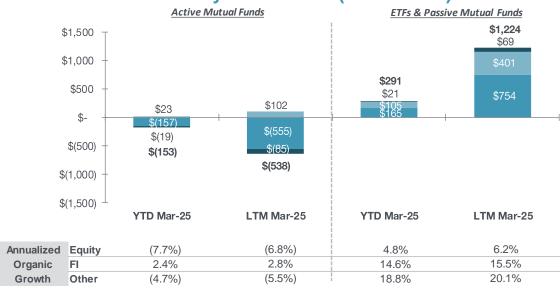
Net Flows by Category (March 2025)



Monthly Net Flows by Asset Class (Jan. – Mar. 2025)



YTD & LTM Net Flows by Asset Class (March 2025)



U.S. Long-Term Retail Active & Passive Net Flows (cont'd)

(\$ in Billions)

Top Active Categories

	Net Flows					Annualized Organic Growth			
	Mar-25		YTD		LTM		Mar-25	YTD	LTM
1. Intermediate Core-Plus Bond	\$	8.3	\$	9.7	\$	37.4	12%	5%	5%
Multisector Bond		5.0		15.0		55.8	16%	17%	19%
3. Ultrashort Bond		4.7		21.3		54.6	21%	34%	26%
4. Derivative Income		3.3		13.5		38.4	38%	57%	56%
5. Intermediate Core Bond		3.0		7.0		24.1	8%	6%	6%

Top Passive Categories

		Net Flows						Annualized Organic Growth			
	M	ar-25	1	/TD		LTM	Mar-25	YTD	LTM		
1. Large Blend	\$	18.8	\$	63.8	\$	304.2	3%	4%	5%		
2. Ultrashort Bond		10.6		22.9		43.0	83%	65%	36%		
3. Large Value		8.9		13.9		51.5	13%	7%	7%		
4. Large Growth		7.5		22.7		96.0	8%	8%	11%		
5. Commodities Focused		7.4		11.0		17.4	55%	30%	15%		

Bottom Active Categories

		Net Flows				Annualized Organic Growth			
	M	ar-25		YTD	LTM	Mar-25	YTD	LTM	
1. Large Growth	\$	(10.6)	\$	(35.6)	\$ (127.1)	(6%)	(7%)	(7%)	
2. Moderate Allocation		(5.7)		(11.7)	(42.4)	(8%)	(6%)	(5%)	
3. Large Blend		(5.3)		(14.1)	(56.5)	(4%)	(4%)	(4%)	
4. Large Value		(5.1)		(13.9)	(55.8)	(5%)	(5%)	(5%)	
5. Intermediate Government		(3.5)		(3.7)	(2.8)	(44%)	(16%)	(3%)	

Bottom Passive Categories

		Net Flows						Annualized Organic Growth			
	Mar-25		YTD		LTM		Mar-25	YTD	LTM		
1. Intermediate Government	\$	(5.4)	\$	(2.0)	\$	14.0	(34%)	(4%)	8%		
2. Foreign Large Growth		(3.5)		(3.7)		2.7	(132%)	(49%)	11%		
3. Small Value		(2.8)		(2.9)		(0.1)	(27%)	(9%)	(0%)		
4. Consumer Cyclical		(2.1)		(2.0)		(3.7)	(61%)	(19%)	(9%)		
5. Bank Loan		(1.8)		(0.9)		1.1	(213%)	(39%)	15%		

Largest Active Categories

	Net Flows			Annualize	Annualized Organic Growth			
	M	ar-25		YTD	LTM	Mar-25	YTD	LTM
1. Large Growth	\$	(10.6)	\$	(35.6)	\$ (127.1)	(6%)	(7%)	(7%)
2. Large Blend		(5.3)		(14.1)	(56.5)	(4%)	(4%)	(4%)
3. Large Value		(5.1)		(13.9)	(55.8)	(5%)	(5%)	(5%)
4. Intermediate Core-Plus Bond		8.3		9.7	37.4	12%	5%	5%
5. Moderate Allocation		(5.7)		(11.7)	(42.4)	(8%)	(6%)	(5%)

Largest Passive Categories

			Net	Flows	Annualized Organic Growth							
	M	ar-25	,	YTD		LTM	Mar-25	YTD	LTM			
1. Large Blend	\$	18.8	\$	63.8	\$	304.2	3%	4%	5%			
2. Foreign Large Blend		2.4		6.1		64.1	2%	2%	5%			
3. Large Growth		7.5		22.7		96.0	8%	8%	11%			
4. Intermediate Core Bond		(0.9)		7.9		78.2	(1%)	3%	9%			
5. Large Value		8.9		13.9		51.5	13%	7%	7%			

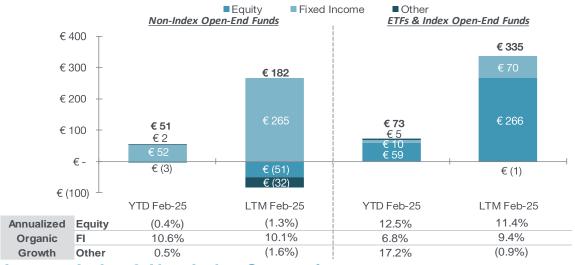
European Long-Term Retail Index & Non-Index Net Flows

(€ in Billions)

YTD Net Flows by Category (February 2025)



YTD & LTM Net Flows by Asset Class (February 2025)



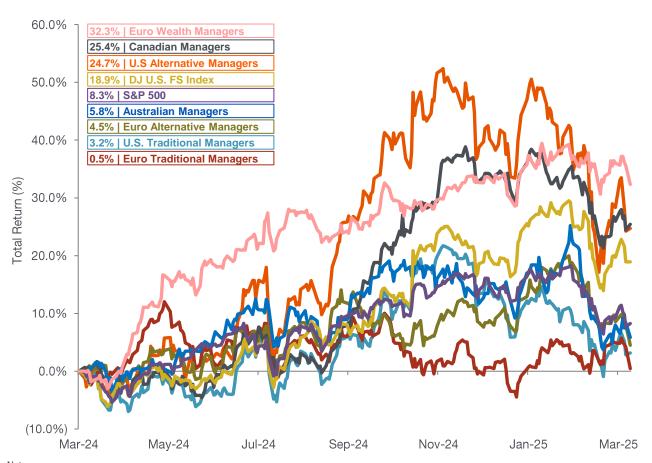
Largest Index & Non-Index Categories

Non-Index		1	Net I	Flows	5		Annualized Org. Growth						
	Fe	b-25	Y.	TD	Ľ	TM	Feb	-25	YTD		LTM		
 Global Large-Cap Blend Equity 	€	9.1	€	14.7	€	63.3	,	12%	10	%	9%		
2. Other Bond		3.4		6.9		34.6	,	11%	11	%	10%		
3. Global Large-Cap Growth Equity		(0.5)		(2.0)	((14.7)	(1%)	(3%	6)	(4%)		
US Large-Cap Blend Equity		(0.7)		(5.1)		28.8	(3%)	(119	6)	14%		
5. EUR Moderate Allocation - Global		0.2		0.2		(9.6)		1%	0	%	(4%)		

Index			Net	Flows	5	Annualized Org. Growth							
	Fel	b-25		/TD	LTM	Feb-25	YTD	LTM					
 Global Large-Cap Blend Equity 	€	8.4	€	18.8	€ 95.2	13%	15%	17%					
US Large-Cap Blend Equity		0.3		8.2	60.4	0%	7%	11%					
3. Global Emerging Markets Equity		0.4		0.4	0.5	3%	1%	0%					
4. Other Equity		0.4		2.7	4.7	4%	12%	4%					
5. Europe Large-Cap Blend Equity		4.5		6.0	4.3	43%	31%	4%					

Publicly-Traded Asset Manager Performance

LTM Stock Performance (as of 3/31/25)



Biggest Movers

March 2025	
<u>Top Performers</u>	
1. DWS Group GmbH (GER)	9.3%
2. Sprott Inc. (CAN)	5.8%
3. Federated Hermes, Inc. (U.S.)	5.2%
4. Acadian Asset Management Inc. (U.S.)	4.9%
5. Amundi SA (FR)	4.7%
Bottom Performers	
Pinnacle Inv. Mgmt. Group Ltd. (AUS)	(21.8%)
CVC Capital Partners Plc (NLD)	(16.9%)
AGF Management Ltd (CAN)	(14.9%)
4. Brookfield Asset Management, Inc. (CAN)	(14.8%)
5. KKR & Co. Inc. (U.S.)	(14.7%)
YTD March 2025	
Top Performers	
DWS Group GmbH (GER)	26.5%
2. Bridge Investment Group Holdings Inc. (U.S.)	15.4%
Aberdeen Group plc (U.K.)	14.6%
4. St. James's Place Plc (U.K.)	12.6%
5. Amundi SA (FR)	12.1%
Bottom Performers	
1. AITi Global, Inc. (U.S.)	(31.1%)
2. Fiera Capital Corporation (CAN)	(29.6%)
3. Magellan Financial Group Ltd. (AUS)	(29.0%)
4. TPG, Inc. (U.S.)	(23.8%)
5. Liontrust Asset Management Plc (U.K.)	(22.1%)

Notes:

PSC U.S. Traditional Managers companies: AMG, AB, APAM, BLK, AAMI, CNS, FHI, BEN, IVZ, JHG, TROW, VCTR, VRTS, WT

PSC U.S. Alternative Managers companies: APO, ARES, BRDG, BX, CG, GCMG, HLNE, OWL, KKR, STEP, TPG

PSC European Traditional Managers companies: ABDN, AMUN, ANIM, ASHM, AZM, DWS, IPX, JUP, MNG, N91, POLR, SDR, LIO, PMI

PSC European Alternative Managers companies: ANTIN, BPT, CVC, EQT, EMG, EVLI, FSG, ICG, PGHN, PHLL, TKO, III

PSC European Wealth Managers companies; AJB, BRK, HL, QLT, RAT, STJ, VONN, EFGN, TAM, BAER

PSC Australian Managers companies: GQG, MFG, NGI, PAC, PPT, PNI, PTM

PSC Canadian Managers companies: AGF, BAM, CIX, FSZ, GCG, IGM, SII

PSC composites are market cap weighted, non-investable indices that seek to reflect the performance of traditional and alternative publicly-traded asset management companies in the U.S., Europe, Canada, and Australia. The composites were developed by Piper Sandler

Performance is based on dividend-adjusted returns

Source: FactSet, Piper Sandler analysis

U.S. Public Traditional Asset Management Comparables (as of 3/31/25)

		Closing	Market Enterprise						LTM Consensus Financial Metrics								Valuation Multiples							
		Price	% of 52	% Re	turn	Cap	Value	AUM	AUM G	rowth	Revenue	Growth	EPS G	rowth	EBITDA	Margin	TEV / R	evenue	TEV / E	BITDA	Price	/ EPS		
(\$ in millions, except per share data)	Ticker	3/31/25	Wk High	YTD	1-Yr	3/31/25	3/31/25	MRQ	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E		
Traditional Asset Managers																								
Acadian Asset Management Inc.	AAMI	\$ 25.86	82%	(2%)	13%	\$ 969	\$ 1,149	\$ 117,300	2%	13%	5%	8%	(1%)	17%	32%	32%	2.2x	2.0x	6.7x	6.2x	9.4x	8.1x		
Affiliated Managers Group, Inc.1	AMG	168.03	84%	(9%)	0%	4,974	7,004	707,900	2%	5%	3%	3%	7%	12%	46%	46%	3.3x	3.2x	7.3x	7.0x	7.3x	6.5x		
AllianceBernstein Holding, L.P.	AB	38.31	93%	6%	21%	10,980	10,860	792,200	(0%)	9%	5%	8%	10%	15%	34%	36%	2.9x	2.7x	8.6x	7.5x	10.8x	9.3x		
Artisan Partners Asset Management, Inc.	APAM	39.10	79%	(6%)	(8%)	3,603	3,392	161,200	(2%)	7%	5%	7%	(1%)	7%	34%	34%	2.9x	2.7x	8.6x	7.9x	11.1x	10.4x		
BlackRock, Inc.	BLK	946.48	87%	(7%)	16%	149,647	141,474	11,551,251	6%	15%	14%	12%	8%	13%	43%	43%	6.1x	5.4x	14.2x	12.4x	20.0x	17.7x		
Cohen & Steers, Inc.	CNS	80.25	73%	(12%)	7%	4,101	3,583	85,814	(0%)	3%	18%	10%	13%	19%	39%	42%	5.9x	5.4x	15.1x	12.7x	24.2x	20.3x		
Federated Hermes, Inc. ²	FHI	40.77	93%	(0%)	20%	3,334	3,179	829,578	(2%)	9%	6%	5%	28%	9%	26%	25%	1.8x	1.7x	7.1x	6.9x	9.9x	9.1x		
Franklin Resources, Inc.	BEN	19.25	69%	(4%)	(27%)	10,102	10,782	1,575,700	(5%)	8%	0%	4%	(5%)	10%	30%	32%	1.6x	1.6x	5.4x	5.0x	8.7x	7.9x		
Invesco, Ltd.	IVZ	15.17	78%	(12%)	(4%)	6,807	10,721	1,846,000	7%	16%	13%	6%	7%	13%	24%	24%	1.6x	1.5x	6.5x	6.1x	8.3x	7.4x		
Janus Henderson Group plc	JHG	36.15	77%	(14%)	14%	5,729	4,697	378,700	1%	13%	8%	5%	3%	11%	29%	30%	1.8x	1.7x	6.1x	5.6x	9.9x	8.9x		
T. Rowe Price Group, Inc.	TROW	91.87	73%	(18%)	(21%)	20,530	16,778	1,606,600	(1%)	11%	5%	4%	(3%)	4%	39%	39%	2.3x	2.2x	5.8x	5.6x	10.1x	9.7x		
Victory Capital Holdings, Inc.3	VCTR	57.87	79%	(11%)	40%	3,684	4,375	176,096	(4%)	6%	45%	18%	13%	14%	50%	50%	3.4x	2.9x	6.7x	5.7x	9.5x	8.3x		
Virtus Investment Partners, Inc.	VRTS	172.36	68%	(21%)	(28%)	1,223	1,085	175,000	(6%)	2%	1%	4%	6%	8%	36%	37%	1.3x	1.3x	3.6x	3.4x	6.2x	5.7x		
WisdomTree, Inc.	WT	8.92	72%	(15%)	(2%)	1,438	1,684	109,800	(0%)	10%	7%	6%	13%	8%	37%	36%	3.7x	3.5x	10.1x	9.7x	12.6x	11.6x		
Maximum			93%	6%	40%				7%	16%	45%	18%	28%	19%	50%	50%	6.1x	5.4x	15.1x	12.7x	24.2x	20.3x		
Median			78%	(10%)	4%				(0%)	9%	6%	6%	7%	12%	35%	36%	2.6x	2.4x	6.9x	6.6x	9.9x	9.0x		
Mean			79%	(9%)	3%				(0%)	9%	10%	7%	7%	12%	36%	36%	2.9x	2.7x	8.0x	7.3x	11.3x	10.1x		
Minimum			68%	(21%)	(28%)				(6%)	2%	0%	3%	(5%)	4%	24%	24%	1.3x	1.3x	3.6x	3.4x	6.2x	5.7x		
Wealth Managers																								
AITi Global, Inc.	ALTI	\$ 3.04	52%	(67%)	(46%)	\$ 432	\$ 367	\$ 76,000	n/m	6%	12%	10%	n/m	19%	29%	30%	1.4x	1.3x	4.9x	4.4x	7.1x	6.0x		
Silvercrest Asset Management Group, Inc.	SAMG	16.36	85%	(10%)	9%	224	154	36,500	0%	0%	7%	7%	8%	19%	23%	25%	1.2x	1.1x	5.1x	4.3x	12.7x	10.6x		
Maximum			85%	(10%)	9%				0%	6%	12%	10%	8%	19%	29%	30%	1.4x	1.3x	5.1x	4.4x	12.7x	10.6x		
Median			69%	(38%)	(19%)				0%	3%	10%	8%	8%	19%	26%	28%	1.3x	1.2x	5.0x	4.3x	9.9x	8.3x		
Mean			69%	(38%)	(19%)				0%	3%	10%	8%	8%	19%	26%	28%	1.3x	1.2x	5.0x	4.3x	9.9x	8.3x		
Minimum			52%	(67%)	(46%)				0%	0%	7%	7%	8%	19%	23%	25%	1.2x	1.1x	4.9x	4.3x	7.1x	6.0x		

Source: Company filings, FactSet, Piper Sandler analysis

Notes: Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m. Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest carrying value, and have been adjusted to exclude amounts related to consolidated investment products. Estimates are based on analyst median consensus calendar year estimates. Performance is based on dividend-adjusted returns.

- AMG EBITDA includes earnings from non-controlling interests
- FHI organic AUM growth includes money market funds
- VCTR AUM and growth figures include acquisition of Amundi's US business

U.S. Public Alternative Asset Management Comparables (as of 3/31/25)

		Closing				Market Consensus Financial Metrics									Valuation Multiples								
		Price	% of 52	% Re	turn	Cap ¹	FPAUM	FPAUM	Growth	Avg. Fe	e Rate	FRE N	largin	DE Gr	owth	P ex. BS	² / FRR ³	Pex. BS	2 / FRE ⁶	Cons.	PRE ⁴	P/[DE ⁵
(\$ in millions, except per share data)	Ticker	3/31/25	Wk High	YTD	1-Yr	3/31/25	MRQ	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Alternative Asset Managers																							
Apollo Global Management ⁶	APO	\$ 136.94	72%	(17%)	23%	\$ 85,802	\$ 569,000	15%	17%	64bps	66bps	61%	63%	8%	18%	11.3x	9.4x	23.1x	18.6x	10.7x	7.5x	16.9x	14.2x
Ares Management Corporation	ARES	146.61	73%	(17%)	13%	48,548	292,377	31%	19%	110	107	47%	49%	40%	33%	7.6x	6.5x	20.2x	16.5x	10.8x	8.9x	29.0x	22.6x
Blackstone	BX	139.78	70%	(18%)	9%	175,438	830,705	14%	15%	111	115	57%	58%	13%	28%	14.1x	11.9x	31.0x	25.5x	13.8x	11.1x	26.4x	20.6x
Blue Owl Capital ⁷	OWL	20.04	75%	(13%)	10%	30,964	159,793	28%	19%	151	148	57%	58%	23%	21%	12.1x	10.0x	26.7x	21.7x	n/m	n/m	22.4x	18.6x
Bridge Investment Group ^{8,12}	BRDG	9.58	82%	15%	47%	1,161	21,800	9%	17%	133	135	54%	59%	n/m	22%	3.9x	3.4x	9.1x	7.2x	13.1x	6.0x	12.6x	10.2x
Carlyle Group ⁹	CG	43.59	76%	(13%)	(4%)	16,937	304,305	7%	8%	80	80	46%	47%	9%	16%	2.3x	2.1x	6.1x	5.6x	8.1x	7.7x	10.9x	9.4x
GCM Grosvenor	GCMG	13.23	91%	9%	42%	2,560	64,765	9%	8%	63	61	44%	47%	11%	15%	5.1x	4.8x	14.5x	12.8x	13.3x	12.1x	16.3x	14.1x
Hamilton Lane ¹⁰	HLNE	148.67	73%	1%	34%	8,242	70,996	13%	13%	72	74	42%	44%	(6%)	19%	11.2x	9.7x	33.3x	27.4x	n/m	n/m	30.5x	25.8x
KKR & Co ^{6,11}	KKR	115.61	68%	(22%)	16%	110,391	511,969	16%	15%	98	96	69%	74%	16%	30%	13.0x	11.5x	23.3x	19.5x	12.5x	9.7x	21.4x	16.5x
StepStone Group, Inc ¹⁰	STEP	52.23	74%	(9%)	49%	6,232	109,291	19%	16%	66	63	40%	44%	17%	38%	4.1x	4.0x	12.8x	11.4x	n/m	n/m	26.8x	21.4x
TPG ¹³	TPG	47.43	65%	(24%)	10%	18,752	141,233	17%	18%	140	142	39%	42%	(9%)	49%	3.3x	2.7x	10.3x	8.0x	7.9x	6.0x	22.9x	15.3x
Maximum			91%	15%	49%			31%	19%	151	148	69%	74%	40%	49%	14.1x	11.9x	33.3x	27.4x	13.8x	12.1x	30.5x	25.8x
Median			73%	(13%)	16%			15%	16%	98	96	47%	49%	12%	22%	7.6x	6.5x	20.2x	16.5x	11.6x	8.3x	22.4x	16.5x
Mean			74%	(10%)	23%			16%	15%	99	99	51%	53%	12%	26%	8.0x	6.9x	19.1x	15.8x	11.3x	8.6x	21.5x	17.2x
Minimum			65%	(24%)	(4%)			7%	8%	63	61	39%	42%	(9%)	15%	2.3x	2.1x	6.1x	5.6x	7.9x	6.0x	10.9x	9.4x

Source: Company filings, FactSet, Piper Sandler analysis

Notes: Estimates for all companies are based on analyst median consensus calendar year estimates

- Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money"
- "Price ex. BS" refers to market price per share, less amounts attributable to performance related earnings and balance sheet investments and cash. Performance related earnings value has been deducted at the applicable consensus multiple, balance sheet investments have been deducted at a 0.8x book value multiple, and net cash has been deducted at a 1.0x book value multiple
- "Fee-Related Revenues" and "Fee-Related Earnings" metrics tie to management non-GAAP reporting figures and may include cash performance, transaction advisory, and other revenue streams in addition to core management fees. FRE is shown as a post-tax figure assuming a 20% tax rate, and is determined on a per share basis using consensus weighted average share count estimates to account for future share issuance and stock-based compensation
- Consensus PRE multiples are determined as average SOTP multiples assigned to performance related earnings streams by equity research analysts as part of their valuation methodology. To the extent an analyst utilizes a net accrued carry multiple in place of a PRE per share multiple, that multiple has been converted to a PRE multiple based on that analyst's PRE market value and PRE per share estimates
- Distributable Earnings metrics tie to management non-GAAP reporting figures and are on a post-tax basis; some peers may express this figure as "Adjusted Net Income" or "Realized Net Income"
- In addition to performance related earnings and balance sheet, "Price ex. BS" metrics for APO and KKR are further offset by the value of spread-related earnings via their insurance segments. Spread-related earnings are valued based on a consensus analyst approach that assigns a multiple to forward SRE per share estimates, to the extent an analyst utilizes an insurance segment book value multiple in place of a SRE per share multiple, that multiple has been converted into a SRE multiple based on analyst's SRE market value and SRE per share estimates. Balance sheet investments and net cash for these names exclude amounts related to insurance segment
- OWL PRE multiples are shown as "n/m" due to lack of performance related economics
- BRDG balance sheet investments are valued at a 0.6x book value multiple due to consensus analyst valuation methodology
- CG balance sheet investments are valued at a 0.7x book value multiple due to consensus analyst valuation methodology
- Due to lack of use of SOTP methodology, HLNE and STEP utilize a net accrued carry multiple approach at 3.0x book value. In addition, FPAUM and blended fee rates exclude assets under advisement. HLNE and STEP organic AUM growth represents feepaying AUM only
- In addition to performance related earnings, spread related earnings, and balance sheet, "Price ex. BS" metrics for KKR are further offset by the value of the earnings in its strategic operating group. Strategic operating group earnings are valued based on a consensus analyst approach that assigns a multiple to forward earnings or segment book value
- BRDG has an outstanding offer from APO involving a stock swap with each BRDG share exchanged for 0.07081 shares of APO stock
- TPG AUM and growth figures include acquisition of Angelo Gordon

European Public Asset Management Comparables (as of 3/31/25)

		Closing		Market Enterprise					LT	M		Conse	nsus Fina	ancial N	/letrics		Valuation Multiples						
		Price	% of 52	% Re	eturn	Cap	Value	AUM	AUM G	rowth	Revenue	Growth	1 EPS G	rowth	EBITDA	Margin	TEV / R	evenue	TEV / I	EBITDA	Price	/ EPS	
(\$ in millions, except per share data)	Ticker	3/31/25	Wk High	YTD	1-Yr	3/31/25	3/31/25	MRQ	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	
European Traditional Asset Managers																							
abrdn plc	ABDN	\$ 2.00	84%	15%	20%	\$ 3.674	\$ 3.530	\$ -	(2%)	2%	(1%)	2%	(9%)	4%	26%	27%	2.1x	2.1x	8.3x	7.8x	11.5x	11.0x	
Amundi SA	AMUN	77.77	95%	12%	20%	15.976	19,768	2.453.704	3%	12%	4%	4%	6%	9%	51%	52%	5.2x	5.0x	10.3x	9.7x	10.4x	9.6x	
Anima Holding SpA	ANIM	7.55	99%	5%	67%	2.454	2,717	227.860	(2%)	11%	(9%)	5%	(8%)	(1%)	68%	66%	5.4x	5.1x	7.9x	7.8x	9.0x	9.1x	
Ashmore Group Plc	ASHM	1.92	67%	(4%)		1,372	824	45,737	(15%)	(12%)		5%	(6%)	4%	38%	39%	4.1x	3.9x	10.7x	10.0x	15.9x	15.2x	
Azimut Holding SpA	AZM	27.83	95%	7%	8%	4,044	3,594	120,343		24%	(1%)	2%	(38%)	10%	42%	45%	2.3x	2.3x	5.4x	5.1x	10.1x	9.2x	
DWS Group GmbH	DWS	54.39	92%	27%	44%	10.884	11,415	1.074.053	0%	12%	14%	2%	40%	5%	43%	45%	3.5x	3.4x	8.1x	7.7x	11.3x	10.8x	
Impax Asset Management Group plc	IPX	2.33	34%	(18%)	(56%)	309	171	49.842	(9%)	(1%)	(7%)	4%	(22%)	8%	28%	30%	0.9x	0.8x	3.2x	2.8x	7.3x	6.8x	
Jupiter Fund Management Plc	JUP	0.92	77%	(18%)		494	265	67,149	(11%)	(1%)		2%	(41%)	0%	18%	19%	0.6x	0.6x	3.5x	3.3x	9.1x	9.1x	
Liontrust Asset Management PLC	LIO	4.79	43%	(22%)		305	197	34,848		(6%)		4%	(12%)	5%	37%	38%	1.0x	0.9x	2.7x	2.5x	6.4x	6.1x	
M&G Plc	MNG	2.56	85%	7%	(1%)	6,160	8,714	-	(0%)	4%	n/m	n/m	n/m	7%	n/m	n/m	n/m	n/m	n/m		7.6x	7.1x	
Ninety One Plc	N91	1.86	72%	(1%)		1.684	1,366	170.754	(7%)	3%	3%	8%	(1%)	11%	33%	35%	1.7x	1.6x	5.3x	4.7x	9.6x	8.6x	
Polar Capital Holdings Plc	POLR	5.51	69%	(16%)		560	420	30,416		19%	1%	7%	(1%)	7%	31%	32%	1.6x	1.5x	5.1x	4.8x	8.9x	8.4x	
Premier Miton Group Plc	PMI	0.64	61%	(16%)		105	139	14.341	(11%)	9%	7%	10%	13%	24%	21%	24%	1.6x	1.4x	7.6x	6.1x	7.2x	5.8x	
Schroders Plc	SDR	4.49	81%	12%	(2%)	7.208	8.952	889,691	0%	8%	(17%)	5%	5%	12%	28%	31%	2.8x	2.7x	9.9x	8.8x	11.2x	10.0x	
Maximum			99%	27%	67%	.,_50	0,002	555,561	6%	24%	14%	10%	40%	24%	68%	66%	5.4x	5.1x	10.7x	10.0x	15.9x	15.2x	
Median			79%	2%	0%				(5%)	6%	(1%)	4%	(6%)	7%	33%	35%	2.1x	2.1x	7.6x	6.1x	9.3x	9.1x	
Mean			75%	(1%)					(6%)	6%	(3%)	5%	(6%)	8%	36%	37%	2.5x	2.4x	6.8x	6.2x	9.7x	9.1x	
Minimum			34%	(22%)					(18%)	(12%)		2%	(41%)	(1%)	18%	19%	0.6x	0.6x	2.7x		6.4x	5.8x	
European Alternative Asset Managers											, , , ,												
3i Group Plc ¹	III	\$ 46.67	89%	1%	31%	\$ 45,432	\$ 46,146	\$ 46.884	(1%)	6%	18%	9%	10%	14%	n/m	n/m	5.9x	5.4x	6.4x	5.7x	6.4x	5.6x	
Antin Infrastructure Partners SA	ANTIN	11.34	75%	(5%)		2,032	1,705	36.025		5%	(2%)	15%	(14%)	20%	51%	50%	5.1x	4.4x	10.0x	8.8x	16.2x	13.5x	
Bridgepoint Group Plc ²	BPT	4.14	80%	(11%)		3.415	4.342	- 00,020	2%	70%	31%	12%	27%	20%	42%	46%	6.0x	5.3x	14.1x	11.6x	16.3x	13.6x	
CVC Capital Partners	CVC	19.69	77%	(14%)		20.927	23,119	106.666		n/m	6%	14%	16%	24%	61%	65%	11.6x	10.2x	19.1x	15.7x	20.0x	16.1x	
EQT AB	EQT	30.28	83%	(1%)		37.586	37,043	149.007	12%	4%	26%	21%	37%	31%	59%	62%	12.0x	9.9x	20.2x	16.0x	22.6x	17.3x	
Evli Ovi	EVLI	19.61	90%	10%	3%	520	643	20.856		9%	(11%)	7%	7%	13%	40%	42%	5.5x	5.1x	13.8x	12.3x	15.1x	13.4x	
Foresight Group Holdings Ltd.	FSG	4.48	62%	(14%)		524	486	16.888	(6%)	(2%)		13%	35%	21%	37%	40%	2.2x	2.0x	6.1x	5.0x	8.4x	6.9x	
Intermediate Capital Group Plc	ICG	25.22	79%	(5%)		7,330	9,436	93.177	21%	3%	14%	11%	16%	11%	55%	55%	7.1x	6.4x	13.1x	11.7x	12.0x	10.7x	
Man Group Plc	EMG	2.56	72%	(8%)		3.026	2,747	174,900		8%	(5%)	17%	(3%)	24%	33%	35%	2.0x	1.7x	5.9x	4.9x	8.2x	6.6x	
Partners Group AG	PGHN	1,408.31	89%	1%	(0%)	37,602	38,528		9%	5%	17%	18%	15%	17%	64%	63%	13.5x	11.4x	21.3x	18.1x	25.0x	21.4x	
Petershill Partners Plc	PHLL	3.07	86%	(4%)		3.316	3,149	328.000	4%	8%	19%	8%	26%	7%	78%	78%	8.0x	7.4x	10.2x	9.5x	12.4x	11.5x	
Tikehau Capital SCA	TKO	20.65	74%	(7%)		3.643	4.906	52.085		13%	60%	12%	n/m	19%	56%	58%	5.4x	4.8x	9.5x	8.3x	10.3x	8.6x	
Maximum	,,,,		90%	10%	45%	0,0.0	1,000	02,000	21%	70%	60%	21%	37%	31%	78%	78%	13.5x	11.4x	21.3x	18.1x	25.0x	21.4x	
Median			80%	(5%)					4%	6%	15%	13%	16%	20%	55%	55%	5.9x	5.4x	11.7x	10.1x	13.7x	12.5x	
Mean			80%	(5%)	3%				6%	12%	16%	13%	16%	18%	52%	54%	7.0x	6.2x	12.5x	10.6x	14.4x	12.1x	
Minimum			62%	(14%)					(6%)	(2%)		7%	(14%)	7%	33%	35%	2.0x	1.7x	5.9x	4.9x	6.4x	5.6x	
European Wealth Managers									, ,		, ,												
AJ Bell Pic	AJB	\$ 5.19	77%	(9%)	37%	\$ 2.117	\$ 1.910	\$ 115.936	9%	22%	9%	8%	11%	4%	41%	40%	5.0x	4.6x	12.2x	11.5x	18.0x	17.2x	
Brooks Macdonald Group Plc	BRK	19.36	70%	(9%)		318	278	24.001	(4%)	6%	(3%)	7%	(6%)	9%	27%	28%	1.8x	1.7x	6.7x	6.1x	10.8x	9.9x	
EFG International AG	EFGN	14.83	90%	4%	22%	4.637	n/m	_ 1,501	6%	12%	7%	7%	15%	14%	29%	27%	n/m	n/m	n/m		12.2x	10.8x	
Julius Baer Gruppe AG	BAER	68.61	93%	3%	23%	14,133	15,221		2%	11%	9%	8%	(4%)	22%	29%	33%	3.3x	3.1x	11.5x	9.2x	12.8x	10.5x	
Quilter Plc	QLT	1.90	90%	(4%)		2,671	3.016	155.743		15%	25%	5%	6%	10%	31%	32%	3.3x	3.1x	10.7x	9.8x	13.1x	11.9x	
Rathbones Group Plc	RAT	20.06	78%	(6%)		1,845	845	145,825		8%	n/m	5%	6%	12%	29%	32%	0.7x	0.7x	2.5x	2.1x	9.3x	8.3x	
St. James's Place Plc	STJ	12.61	87%	13%	116%	6.809	7.139	247,151	2%	16%	(6%)	(5%)	(11%)	(3%)	51%	52%	7.5x	7.9x	14.7x	15.1x	13.7x	14.1x	
Tatton Asset Management Plc	TAM	7.90	82%	(10%)		478	440	26,736		35%	15%	11%	16%	12%	49%	50%	7.0x	6.4x	14.3x	12.8x	20.2x	18.1x	
Vontobel Holding AG	VONN	72.45	96%	1%	24%	4,121	8,458	269.916		10%	3%	3%	9%	17%	25%	28%	5.2x	5.1x	20.8x	17.9x	12.9x	11.0x	
Maximum	VOIVIV	12.70	96%	13%	116%	٦, ۱∠ ۱	0,400	200,010	17%	35%	25%	11%	16%	22%	51%	52%	7.5x	7.9x	20.8x	17.9x	20.2x	18.1x	
Median			96% 87 %	(4%)					2%	12%	25% 8%	7%	6%	12%	29%	32%	7.5X 4.2 x	7.9x 3.9x	20.8x	17.9x	20.2x	18.1X	
Median Mean			87% 85%	(4%)					2% 4%	15%	8% 7%	7% 5%	5%	11%	34%	36%	4.2x 4.2x	3.9x 4.1x	11.8X 11.7x	10.6x 10.6x	12.9X 13.7x	11.0x 12.4x	
			70%	, ,					(4%)	15% 6%					25%	27%	4.2x 0.7x	4.1x 0.7x	2.5x				
Minimum			/ U%	(10%)	(13%)				(470)	0%	(6%)	(5%)	(11%)	(3%)	∠0%	Z170	U./X	U./X	Z.5X	Z.1X	9.3x	8.3x	

Source: Company filings, FactSet, Piper Sandler analysis

Notes: Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m. Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products. Estimates are based on analyst median consensus calendar year estimates. All figures converted from local currency to USD using applicable FX rate. Performance is based on dividend-adjusted returns. All figures converted from local currency to USD using applicable FX rate.

¹⁾ III organic AUM growth represents third-party capital only

BPT AUM and growth rates include Energy Capital Partners acquisition

Other Non-U.S. Public Asset Management Comparables (as of 3/31/25)

		Closing Market Enterprise					LT	M		Conse	sus Fin	ancial N	/letrics		Valuation Multiples							
		Price	% of 52	% Re	turn	Cap	Value	AUM	AUM G	rowth	Revenue	Growth	EPS G	rowth	EBITDA	Margin	TEV / R	evenue	TEV / E	BITDA	Price	/ EPS
(\$ in millions, except per share data)	Ticker	3/31/25	Wk High	YTD	1-Yr	3/31/25	3/31/25	MRQ	Organic	Total	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E	2025E	2026E
Australian Asset Managers																						
GQG Partners LLC	GQG	\$ 1.32	64%	5%	3%	\$ 3,904	\$ 3,826	\$ 161,600	14%	53%	11%	12%	6%	11%	75%	75%	4.5x	4.0x	6.0x	5.4x	8.3x	7.5x
Magellan Financial Group Ltd.	MFG	4.77	61%	(29%)	(17%)	844	737	26,347	(14%)	9%	(16%)	(7%)	(16%)	(7%)	65%	59%	4.2x	4.5x	6.5x	7.7x	9.7x	10.4x
Navigator Global Investment Ltd.	NGI	1.15	78%	7%	15%	563	552	26,600	(2%)	3%	1%	(0%)	(10%)	(2%)	52%	54%	3.0x	3.0x	5.7x	5.5x	8.1x	8.3x
Pacific Current Group Ltd1	PAC	7.32	94%	0%	19%	221	146	28,800	3%	(81%)	(30%)	4%	(23%)	10%	57%	53%	9.4x	9.0x	16.7x	17.0x	26.8x	24.4x
Perpetual Ltd. ²	PPT	12.06	71%	1%	(18%)	1,381	1,834	154,129	(9%)	5%	(2%)	4%	0%	8%	29%	30%	2.1x	2.0x	7.2x	6.7x	10.3x	9.5x
Pinnacle Investment Management Group Ltd.		10.94	64%	(22%)	56%	2,481	2,358	88,817	11%	42%	30%	15%	24%	15%	n/m	n/m	n/m	n/m	23.5x	19.7x	24.9x	21.7x
Platinum Investment Management Ltd.	PTM	0.35	41%	(17%)	(28%)	201	105	8,642	(28%)	(22%)	(26%)	(8%)	(6%)	(11%)	37%	36%	1.4x	1.5x	3.7x	4.1x	8.8x	10.0x
Maximum			94%	7%	56%				14%	53%	30%	15%	24%	15%	75%	75%	9.4x	9.0x	23.5x	19.7x	26.8x	24.4x
Median			64%	0%	3%				(2%)	5%	(2%)	4%	(6%)	8%	54%	53%	3.6x	3.5x	6.5x	6.7x	9.7x	10.0x
Mean			68%	(8%)	4%				(3%)	1%	(4%)	3%	(4%)	3%	52%	51%	4.1x	4.0x	9.9x	9.5x	13.8x	13.1x
Minimum			41%	(29%)	(28%)				(28%)	(81%)	(30%)	(8%)	(23%)	(11%)	29%	30%	1.4x	1.5x	3.7x	4.1x	8.1x	7.5x
Canadian Asset Managers																						
AGF Management, Ltd ³	AGF	\$ 7.04	84%	(4%)	30%	\$ 460	\$ 492	\$ 36,123	(3%)	15%	6%	4%	4%	4%	29%	29%	1.2x	1.2x	4.2x	4.1x	5.8x	5.6x
Brookfield Asset Management, Inc.4	BAM	48.40	77%	(10%)	27%	79,245	82,351	539,000	20%	23%	12%	16%	14%	17%	58%	60%	15.5x	13.4x	26.8x	22.4x	29.3x	25.0x
CI Financial Corp.	CIX	21.66	96%	1%	87%	3,123	6,688	100,226	(3%)	14%	4%	5%	9%	10%	36%	37%	3.0x	2.8x	8.3x	7.8x	7.5x	6.8x
Fiera Capital Corporation	FSZ	4.26	54%	(30%)	(17%)	460	1,092	122,485	(12%)	7%	4%	4%	10%	7%	29%	29%	2.2x	2.1x	7.6x	7.3x	5.9x	5.5x
Guardian Capital Advisors LP ⁵	GCG	27.99	76%	(5%)	(13%)	613	589	122,181	(1%)	216%	23%	3%	(65%)	26%	11%	13%	2.1x	2.1x	19.2x	16.5x	28.2x	22.4x
IGM Financial, Inc.	IGM	30.75	90%	(2%)	34%	7,293	8,387	196,095	(1%)	24%	8%	6%	11%	7%	45%	45%	3.3x	3.1x	7.4x	7.0x	10.0x	9.3x
Sprott Inc.	SII	44.79	93%	7%	32%	1,156	1,109	33,439	4%	32%	11%	9%	5%	11%	53%	53%	6.3x	5.8x	12.0x	11.0x	22.0x	19.8x
Maximum			96%	7%	87%				20%	216%	23%	16%	14%	26%	58%	60%	15.5x	13.4x	26.8x	22.4x	29.3x	25.0x
Median			84%	(4%)	30%				(1%)	23%	8%	5%	9%	10%	36%	37%	3.0x	2.8x	8.3x	7.8x	10.0x	9.3x
Mean			82%	(6%)	26%				1%	47%	10%	7%	(2%)	12%	37%	38%	4.8x	4.4x	12.2x	10.9x	15.5x	13.5x
Minimum			54%	(30%)	(17%)				(12%)	7%	4%	3%	(65%)	4%	11%	13%	1.2x	1.2x	4.2x	4.1x	5.8x	5.5x

Source: Company filings, FactSet, Piper Sandler analysis

Notes: Fully Diluted Market Cap is calculated as closing stock price times fully diluted shares (total common shares outstanding, plus any assumed exchangeable units or other ownership converted to common stock, plus the amount of any other "in-the-money" instruments which are convertible to common stock, such as stock options/awards, restricted stock and non-voting participating preferred stock). EPS growth greater than 100% and multiples greater than 50x are classified as n/m. Enterprise Value is equal to Fully Diluted Market Cap, less cash & equivalents (including marketable securities), plus total debt, plus minority interest, and have been adjusted to exclude amounts related to consolidated investment products. Estimates are based on analyst median consensus calendar year estimates. All figures converted from local currency to USD using applicable FX rate.

- PAC AUM figures updated for the sale of GQG stake
- PPT AUM figures are inclusive of PDL acquisition
- AGF organic AUM growth represents mutual fund AUM only
- BAM represents 100% of Brookfield Asset Management ULC operations; BAM EBITDA reflects pre-tax income plus depreciation and amortization; BAM AUM based on fee-bearing capital; BAM organic AUM growth represents fee-bearing capital only, Performance is based on dividend-adjusted returns
- GCG AUM growth includes acquisition of Sterling Capital Management and Galibier Capital Management

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